

**FOUR SPRINGS
PARTNER SUMMIT**

WELCOME

Presentation Overview



Coby R. Johnson, *Chief Executive Officer, Wheelhouse Capital Group*



Mr. Johnson has served as the Chief Executive Officer of Wheelhouse since May 2024. From June 2014 through April 2024, Mr. Johnson served as the President of Wheelhouse, and from its formation in July 2012 through April 2024, Mr. Johnson served as its Chief Operating Officer and a trustee. From October 2010 until July 2012, Mr. Johnson was a Managing Director of Four Springs Capital, L.L.C. (“FSCL”), focusing on all aspects of net lease real estate acquisition and investment. Prior to joining FSCL, Mr. Johnson led the alternative investments group of a financial services firm, served in business development, operational and advisory roles for enterprises in industries including real estate, financial services and technology, and practiced corporate and securities law at major firms in Boston and Philadelphia. Mr. Johnson has participated in numerous real estate and capital markets transactions, including public and private equity and debt financings. Mr. Johnson received a B.A. in Economics from the University of Illinois — Urbana and a J.D. from Emory University School of Law.



Jared W. Morgan, *Head of Acquisitions, Wheelhouse Capital Group*



Mr. Morgan has served as Head of Acquisitions of Wheelhouse since August 2016. From May 2013 until July 2016, Mr. Morgan served as Vice President of Acquisitions at Spirit Realty Capital, Inc., responsible for sourcing new acquisitions. From August 2006 until July 2011, Mr. Morgan was the Vice President, Dispositions and Acquisitions, of Sovereign Investment Company and started his career with BT Alex Brown and Arthur Andersen. Mr. Morgan has served as Operating Partner of Excess Space Retail Services, Inc. and was co-founder of an Apollo Real Estate Advisors venture. Mr. Morgan earned a B.A. from Colby College.



Matt Woehner, *President, Four Springs Capital Markets*



Mr. Woehner serves as President of Four Springs Capital Markets. Mr. Woehner brings extensive experience and expertise to the role, having held senior leadership positions at Blackstone, WBI Investments, BlackRock, and Lord Abbett. Mr. Woehner's career is marked by a proven track record in driving strategic growth, enhancing client relationships, and leading high-performing teams. Most recently, he served as Principal within Blackstone's Private Wealth Solutions business. Prior to his tenure at Blackstone, Mr. Woehner was Head of Business Development at WBI Investments, a boutique asset management and wealth-tech firm, where he successfully expanded distribution channels with wirehouses, independent broker-dealers, RIAs, and various platform providers.

David Gorenberg, *Director of 1031 Education, Four Springs TEN31 Xchange*



Mr. Gorenberg is the Director of 1031 Education for Four Springs. An attorney licensed in NJ and PA since 1991, he has advised clients on 1031 Exchanges since 1992. Before joining Four Springs, Mr. Gorenberg served as National Director of 1031 Exchange Services for a Fortune 15 bank, where he built its exchange platform from the ground up, ultimately generating more than \$850 million in annual deposits. He has also held leadership roles with several national Qualified Intermediaries. Mr. Gorenberg is a frequent author and speaker on 1031 Exchanges, TIC and DST replacement property solutions, and related IRS guidance, including Revenue Procedure 2002-22 and Revenue Ruling 2004-86. He regularly provides continuing education for accountants, attorneys, financial planners, real estate professionals, and investors nationwide. He has presented for numerous industry organizations and has lectured at The Wharton School, Penn State University, Rutgers University, and other institutions. He has also appeared on radio and television programs discussing legal and real estate topics. A Past President of the Federation of Exchange Accommodators, Mr. Gorenberg has served as Co-Chair of its Ethics Committee and on various other committees. He has additionally served on boards of REALTOR® associations, civic groups, and other professional organizations across multiple states.



FOUR SPRINGS TEAM



Bill Lehew, *SVP, Strategic Accounts, Wheelhouse Capital Group*

Bill Lehew has more than 35 years experience in the financial services industry, and he has been involved in all aspects of distribution, sales and marketing of various financial products. Prior to joining Four Springs, Lehew served at Walton Global and Hines Securities, where he held various leadership positions. He has raised and directed asset acquisition in private placements, mutual funds, annuities, unit trusts, REITs and BDCs. Lehew is a long time Rotarian, past President of Charlotte Sales and Marketing Executives, serves on the Foundation Board of Visitors at Newberry College and a graduate of The Citadel.



Lyndsey Keller, *VP, Strategic Accounts, Wheelhouse Capital Group*

Lyndsey Keller has more than 20 years of experience in the alternative investment industry. She spent over two decades at Hines Private Wealth Solutions, where she served in senior roles spanning strategic accounts, project management, and investor events, most recently as Director of Investor Events. In those roles, she partnered closely with broker-dealers, RIAs, and executive leadership to support national distribution initiatives, due-diligence meetings, and advisor engagement across multiple investment platforms. Keller holds an MBA from Stephen F. Austin State University and a BBA from Texas A&M University.



Elizabeth Murphy, *Sr. Director of Marketing, Wheelhouse Capital Group*

Elizabeth Murphy serves as Senior Director of Marketing at Wheelhouse Capital Group. Previously, she led retail marketing strategies for the RIA audience at PGIM, specializing in private credit and real estate solutions. Her financial services background includes extensive residential mortgage marketing experience at Princeton Mortgage and Homebridge Financial Services. Throughout her career, Elizabeth has successfully led cross-functional teams to deliver integrated campaigns that drive measurable business outcomes. Elizabeth holds a BBA in Marketing from Hofstra University.



FOUR SPRINGS FIRM HISTORY & TRACK RECORD





FOUR SPRINGS TEN31 XCHANGE, FOUNDED IN 2014



Four Springs TEN31 Xchange ("FSXchange") is an active DST sponsor specializing in single-tenant industrial, medical and retail properties leased to investment grade and other creditworthy tenants on a long-term basis. We implement a comprehensive property screening, due diligence, and underwriting process prior to a DST offering. Our approach emphasizes ongoing asset management, property reviews, and financial reporting. FSXchange's offerings are distributed through Four Springs Capital Markets, providing access to a diverse network of financial professionals.



TRACK RECORD HIGHLIGHTS



\$1B in Assets Under Management



100% of Programs Distributing at Original Projected Rates



60+ Properties Acquired



Over **10 years** of Experience Sponsoring DST Programs



30+ Sponsored DST Programs



151% Average Total Return on Full Cycle Programs



99.84% of Base Rents Collected

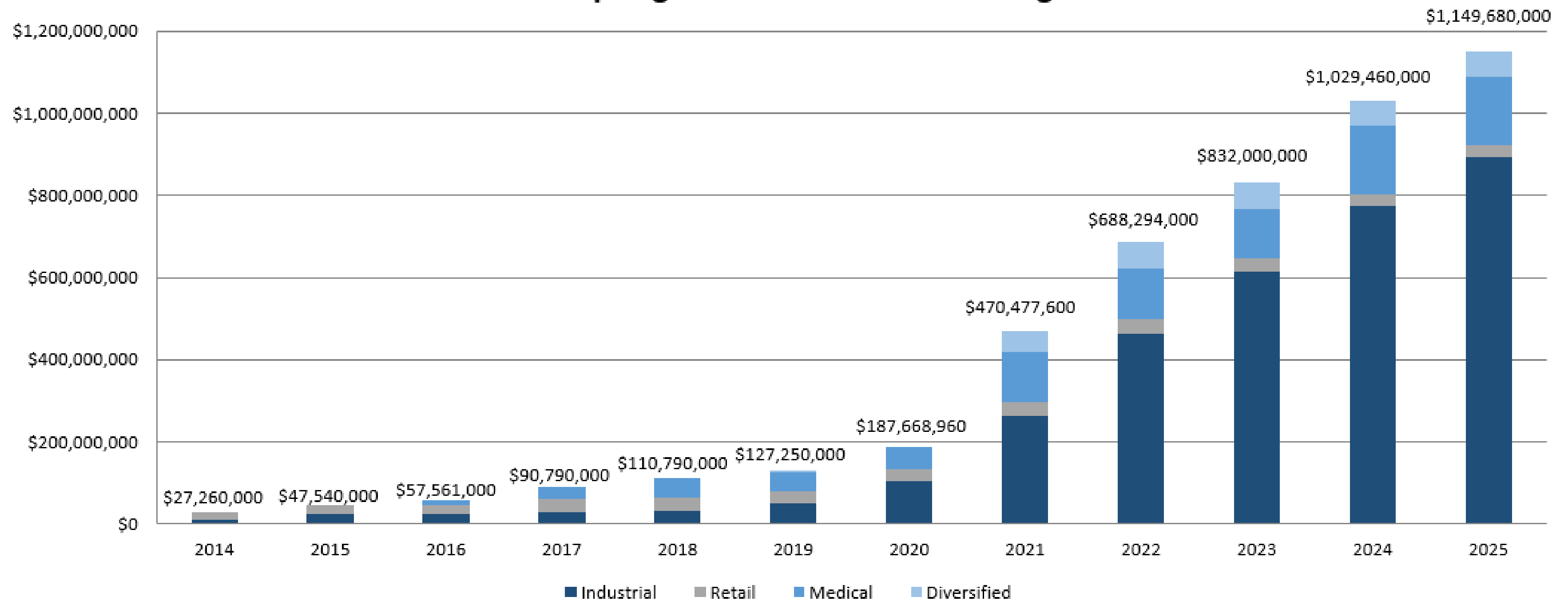


5.29% Average Annual Return on Active DST Programs



DISCIPLINED GROWTH

Four Springs Cumulative DST Offerings





PRIOR PERFORMANCE

Active DST Programs

Program Name	Offering Date	Total Equity Raised	Original LTV	Offering Price	Total Distribution 2024**	Average Annual Distribution from Inception through 05/31/2025
Industrial Properties						
FSC Industrial I, DST	03/15/2018	\$10,200,000	0.00%	\$10,200,000	5.83%	5.67%
FSC Industrial III, DST	07/22/2019	\$4,850,000	48.22%	\$9,365,968	5.75%	5.75%
FSC Industrial IV, DST	10/30/2020	\$22,035,000	49.30%	\$43,457,500	5.75%	5.75%
FSC Industrial V, DST	12/01/2020	\$5,466,000	48.87%	\$10,691,000	6.00%	6.00%
FSC Industrial 6, DST	02/01/2021	\$20,084,000	49.10%	\$39,456,851	6.59%	6.55%
FSC Industrial 7, DST	03/05/2021	\$23,532,000	49.58%	\$46,673,670	4.85%	4.85%
FSC Industrial 8, DST	06/01/2021	\$38,320,000	47.91%	\$73,565,000	5.17%	5.09%
FSC Industrial 9, DST	01/26/2022	\$69,890,000	48.76%	\$136,390,000	4.74%	4.72%
FSC Industrial 10, DST	06/10/2022	\$32,300,000	0.00%	\$32,300,000	4.35%	4.32%
FSC Industrial 11, DST	12/15/2022	\$19,680,000	38.21%	\$31,848,000	5.10%	5.05%
FSC Industrial Portfolio 27, DST	04/21/2023	\$78,325,000	47.97%	\$150,525,000	5.15%	5.15%
FSC Industrial 32, DST	10/21/2024	\$82,705,000	48.12%	\$159,430,000	5.05%	5.05%
Medical Office Properties						
FSC Healthcare I, DST	08/03/2016	\$5,320,000	46.80%	\$10,000,000	5.25%	5.25%
FSC Healthcare III, DST	12/08/2017	\$4,352,500	48.41%	\$8,437,500	5.00%	5.00%
FSC Healthcare IV, DST	06/07/2018	\$11,845,000	50.24%	\$23,802,432	5.50%	5.50%
FSC Healthcare V, DST	06/10/2020	\$3,350,000	48.49%	\$6,504,000	5.00%	5.00%
FSC Healthcare 6, DST	05/13/2021	\$16,620,000	47.34%	\$31,563,537	5.50%	5.50%
FSC Healthcare 7, DST	10/18/2021	\$18,695,000	48.01%	\$35,957,033	5.50%	5.50%
FSC Diversified 1, DST	09/13/2021	\$26,965,000	46.83%	\$50,715,000	5.84%	5.80%
FSC Diversified 2, DST	04/20/2022	\$15,105,000	0.00%	\$15,105,000	4.62%	4.56%
FSC Healthcare 28, DST	04/10/2024	\$10,567,000	0.00%	\$10,567,000	5.00%	5.00%
FSC Healthcare 29, DST	08/07/2024	\$14,956,000	0.00%	\$14,956,000	5.00%	5.00%
Retail Properties						
FSC Automotive I, DST	10/15/2018	\$6,675,000	0.00%	\$6,675,000	5.50%	5.50%

Past performance is not indicative of future results

Full Cycle DST Programs

Program Name	Program Offering Date	Property Sale Date	Hold Period (Years)	Offering Price	Property Sales Price	Average Rate of Return (ARR)	Total Return
Retail Properties							
FSC BJ Tilton NH, DST	05/15/2014	08/11/2022	8.25	\$7,330,000	\$7,718,480	7.74%	163.83%
FSC AS Jonesboro AR, DST	08/15/2015	08/11/2022	6.99	\$8,015,000	\$7,554,131	6.27%	143.89%
FSC AS Mt. Juliet TN, DST	10/17/2014	08/11/2022	7.82	\$8,650,000	\$8,183,639	4.75%	137.17%
Industrial Properties							
FSC GM Lebanon IN, DST ⁽¹⁾	11/06/2014	05/31/2026	11.57	\$11,280,875	\$11,280,875	3.66%	142.34%
FSC MRC Odessa TX, DST	09/14/2015	03/01/2024	8.47	\$12,103,310	\$13,400,000	9.27%	178.51%
Medical Office Properties							
FSC Healthcare II, DST	08/14/2017	11/22/2024	7.28	\$4,135,000	\$4,325,000	5.61%	140.85%



PRIOR PERFORMANCE

FSX Bridge Financing Full Cycle Track Record (since 2020)

Program	Offering Date	Capital Raised	Senior Bridge	Days to Repay Senior Bridge	Days to Repay 100% of Bridge
Industrial IV	Oct-20	\$22,035,000	\$15,424,500	16	101
Industrial V	Dec-20	\$5,466,000	\$3,826,200	18	58
Industrial 6	Feb-21	\$20,084,000	\$14,058,800	20	34
Industrial 7	Mar-21	\$23,532,000	\$16,472,400	43	71
Healthcare 6	May-21	\$16,620,000	\$11,634,000	21	61
Industrial 8	Jun-21	\$38,320,000	\$26,824,000	50	77
Diversified 1	Sep-21	\$26,965,000	\$18,875,500	21	50
Healthcare 7	Oct-21	\$18,695,000	\$13,086,500	21	25
Industrial 9	Jan-22	\$69,890,000	\$48,923,000	36	72
Diversified 2	Apr-22	\$15,105,000	\$12,839,250	48	62
Industrial 10	Jun-22	\$32,300,000	\$27,455,000	417	585
Industrial 11	Dec-22	\$19,680,000	\$13,776,000	41	98
Industrial Portfolio 27	Apr-23	\$78,325,000	\$54,827,500	266	420
Healthcare 28	Apr-24	\$10,567,000	\$8,981,950	188	368
Healthcare 29	Aug-24	\$14,956,000	\$12,712,600	274	289
Industrial 32	Oct-24	\$82,705,000	\$57,893,500	154	223
Aviation Infrastructure	Jul-25	\$22,350,000	\$18,997,500	102	123
Industrial 34	Dec-25	\$50,200,000	In Process	In Process	In Process



INVESTMENT STRATEGIES

DST Offerings for 1031 Replacement Properties

Fractional ownership in institutional quality real estate designed for clients seeking tax deferral and stable, passive income.

- **Structure:** Delaware Statutory Trust (DST) providing ownership interests in institutional-quality real estate assets, eligible for 1031 exchanges.
- **Asset Focus:** Industrial, medical, and infrastructure net lease properties.
- **Key Benefits:**
 - › **Tax Deferral:** Seamless 1031 exchange execution to defer capital gains tax.
 - › **Passive Income:** Turnkey investment eliminating investor property management responsibilities.
 - › **Exit Flexibility:** Multiple disposition strategies, including UPREIT transactions (Section 721), cash sales, and flexible exit mechanisms.

FSX Inventory Financing Fund

A specialized fund to facilitate DST property acquisitions while offering attractive, risk-adjusted returns and flexible participation for investors.

- **Structure:** Short-duration credit opportunity with defined investment parameters.
- **Investment Options:**
 - › **Permanent Capital:** Preferred return structure with sponsor catch-up provisions and profit participation.
 - › **Loan Participation:** Short-term exposure (6–12 months) with principal returned on a select transaction basis.
- **Key Benefits:**
 - › **Real Estate Backed:** Collateralized by unsold DST beneficial interests.
 - › **No Upfront Management Fees:** 100% of returns are directed to investor distributions.



INTEGRATED INVESTMENT ECOSYSTEM

Our integrated platform means investors work with a single team that understands the entire lifecycle—from acquisition and financing to syndication and asset management—resulting in a streamlined process and consistent execution.

DST Programs



- Tax-deferred exchange solutions
- Access to Institutional-quality real estate

SEAMLESS INTEGRATED
INVESTMENT ECOSYSTEM



Inventory Financing Fund



Short-term bridge
financing for
Acquisitions



CHARACTERISTICS OF NET LEASE

01

STABLE CASH FLOW

Net leases often involve long-term leases, providing a consistent and predictable income stream.

02

REDUCED MANAGEMENT RESPONSIBILITY

With tenants handling some or all operations, landlords face less daily management and maintenance.

03

INFLATION HEDGE

Contractually ensured rent increases help fight inflation costs.

04

LESS RISK OF UNEXPECTED COSTS

Net leases are not subject to increases in cost for taxes and insurance since that is normally borne by the tenant.



DIFFERENTIATED NET LEASE STRATEGY

Strategy principally driven by disciplined investment approach and rigorous underwriting process to enhance portfolio quality

REAL ESTATE FIRST

Real Estate First
Approach to Confirm
Strong Real Estate
Fundamentals

- Rent/sf vs. market
- Price/sf vs. replacement cost
- "Mission Critical" facilities
- Alternative uses



High-quality, diversified
portfolio with strong
real estate
fundamentals



TENANT CREDIT

Rigorous Underwriting of
Tenant Credit to Assess
Risk of Payment Default

- Creditworthy tenants
- National or regional presence
- Strong position in industry/market



Seeks to provide
predictable cash flow



LEASE STRUCTURE

Structuring of Leases to
Move Operating
Expenses to the Tenant

- NNN or NN leases
- Long-term (10+ years)
- Annual/periodic rent bumps



Opportunity for organic
and external growth



ACTIVE ASSET MANAGEMENT

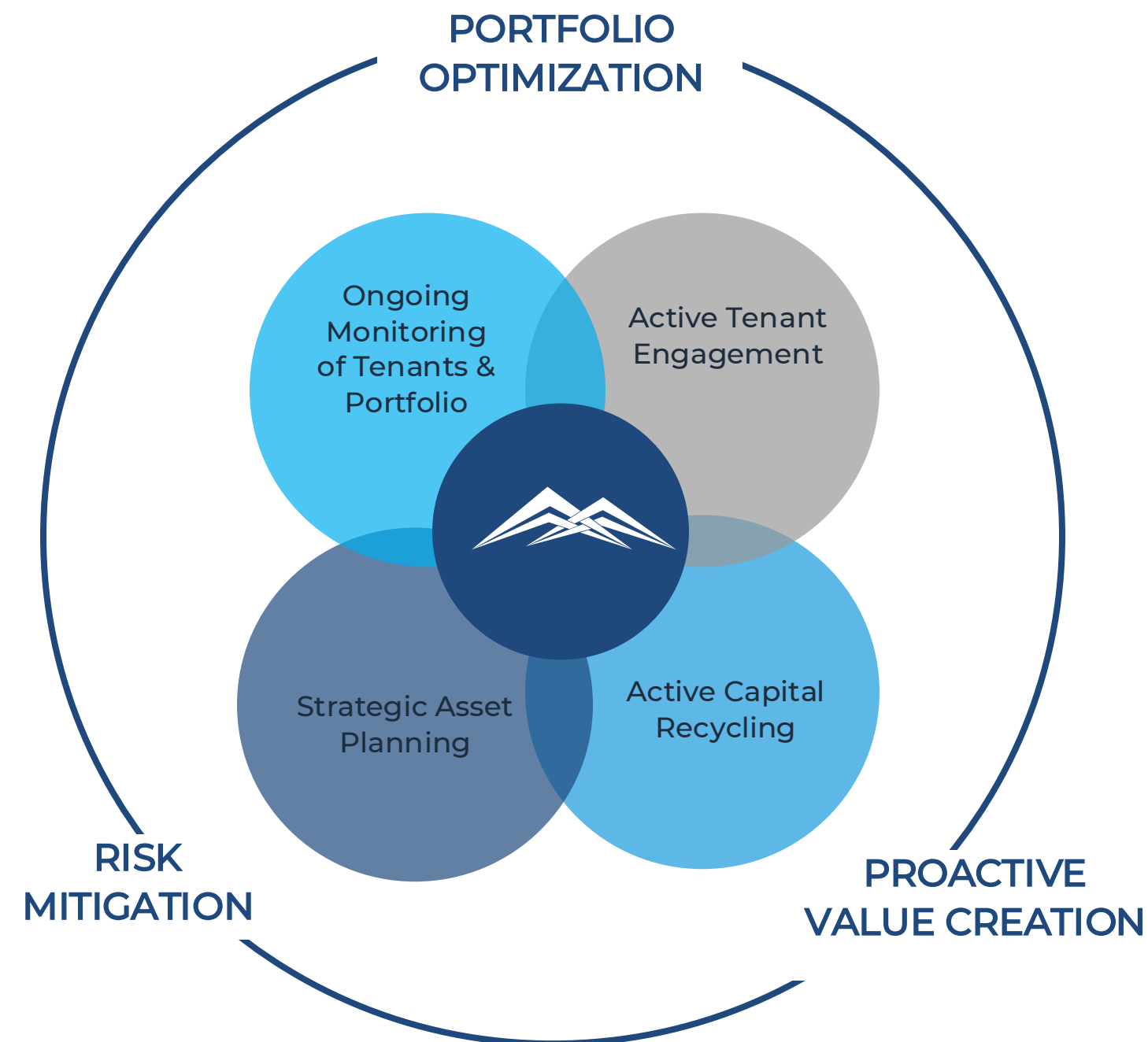
Continuous Tracking of Tenant and Property Performance has Resulted in Attractive Risk-Adjusted Returns

TENANT & PORTFOLIO MONITORING

- Ongoing assessment of tenant credit, lease compliance, and property condition
- Regular site visits and performance reviews to identify early signs of risk
- Integration of market and industry data to inform portfolio decisions

STRATEGIC ASSET PLANNING

- Align asset-level initiatives with long-term portfolio objectives
- Use data-driven insights to guide reinvestment, repositioning, and lease strategies
- Prioritize capital allocation to maximize value and mitigate exposure



ACTIVE TENANT ENGAGEMENT

- Consistent tenant engagement with on-site tenant representative builds strong relationships
- Prior to lease maturity, active tenant engagement on lease renewal / extensions

ACTIVE CAPITAL RECYCLING

- Opportunistic capital recycling allows us to capture increased property equity
- Active monitoring leads to mitigation of risk when properties are sold before value degrades
- Since inception through 5/31/25, sold 100+ properties for gross proceeds of \$450+ MM



CASE STUDY

How a Triple Net Lease (NNN) Structure Protects Investors in Disasters

A DST sponsored by FSXchange includes a Domino's Pizza, LLC distribution facility in Odenton, Maryland.

- **Incident:** Fire at Domino's facility (Nov 2025). No injuries reported, visible damage to roof. Operations temporarily suspended while equipment was relocated to other facilities. FSX was on-site shortly after the incident.
- **Lease Structure & Investor Protections:** Under the NNN agreement, tenant covers repairs, insurance, and rent, and is required to continue paying rent during the restoration period.
- **Why NNN:** Shields investors from unexpected costs.
- **Key Takeaway:** The Odenton fire event underscores why FSXchange prioritizes comprehensive property screening, due diligence, and underwriting with a focus on opportunities in NNN sectors: to deliver predictable income and minimize investor risk, even in the face of unexpected disasters.



Triple net leases dominate sectors such as industrial, retail, and single-tenant medical properties, where tenants assume responsibility for taxes, insurance, and maintenance.



Macroeconomic Market Opportunity: A Look Inside the Commercial Real Estate Industry



Peter Bauman, *Senior Managing Director, Institutional Property Advisors*



IPA | INSTITUTIONAL
PROPERTY
ADVISORS

Mr. Bauman is an award-winning industry leader specializing in the sale, purchase and recapitalization of office and industrial investment properties throughout Arizona. He also has substantial experience in single-tenant property sales nationwide, and has worked with major investors including REITs, institutional investors, private equity groups, private capital investors, 1031 Exchange investors and foreign investors. Prior to joining IPA, Mr. Bauman was a Senior Director with JLL, and before that chaired Colliers International's Net Lease Practice Group, where he was named a Top Producer. He received his Bachelor of Science in Oceanography and Bachelor of Arts in Geology from California State University – Humboldt, and he is a member of NAIOP and ICSC.

OUR IPA TEAM

Leading Investment Team

Marcus & Millichap
BAUMAN MOFFITT TEAM

2026 January Summary

\$30.25M
Sales Volume

4

Closings in
3 States

4

Properties
This Month

\$99.858M

2026 Under Contract
& Non-Refundable

8

Transactions

8

States

8

Properties

2025 Transaction Summary

27

Total
Transactions

16

Total Number
of States

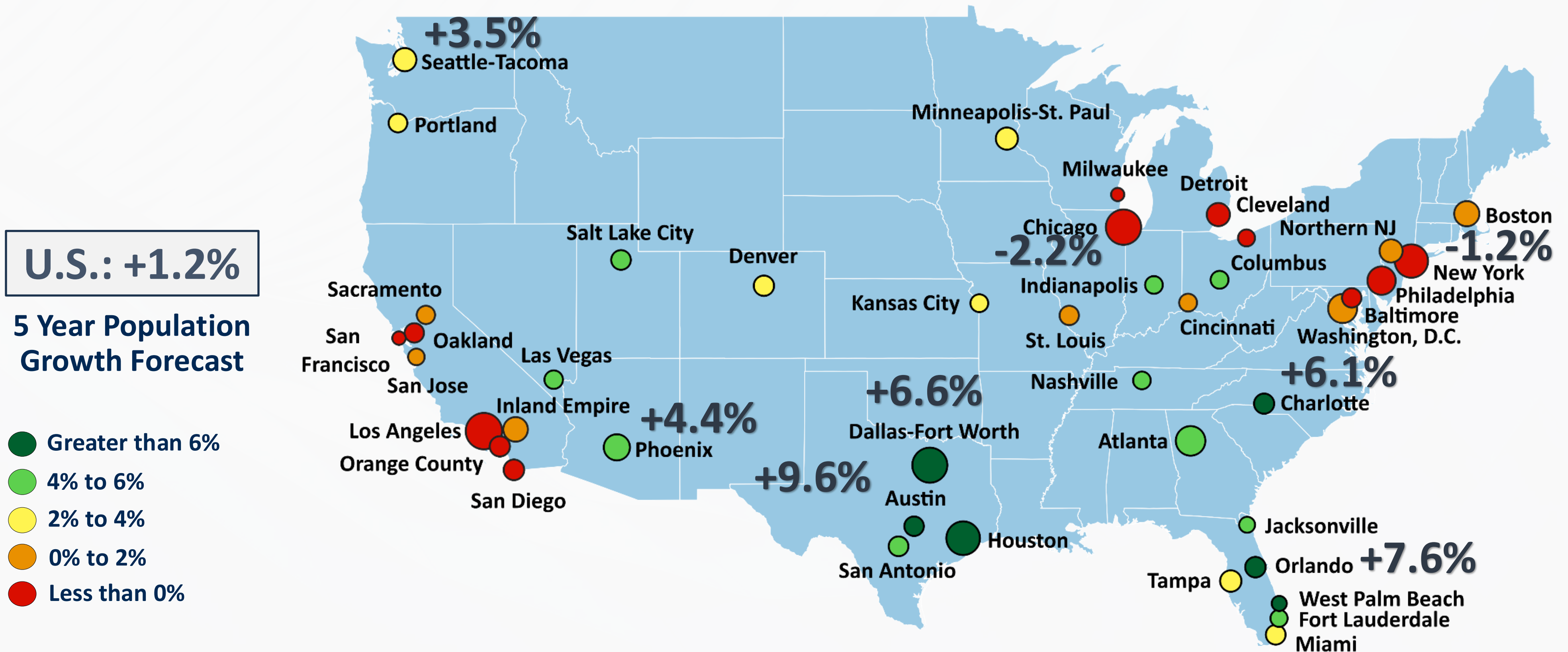
37

Total
Properties

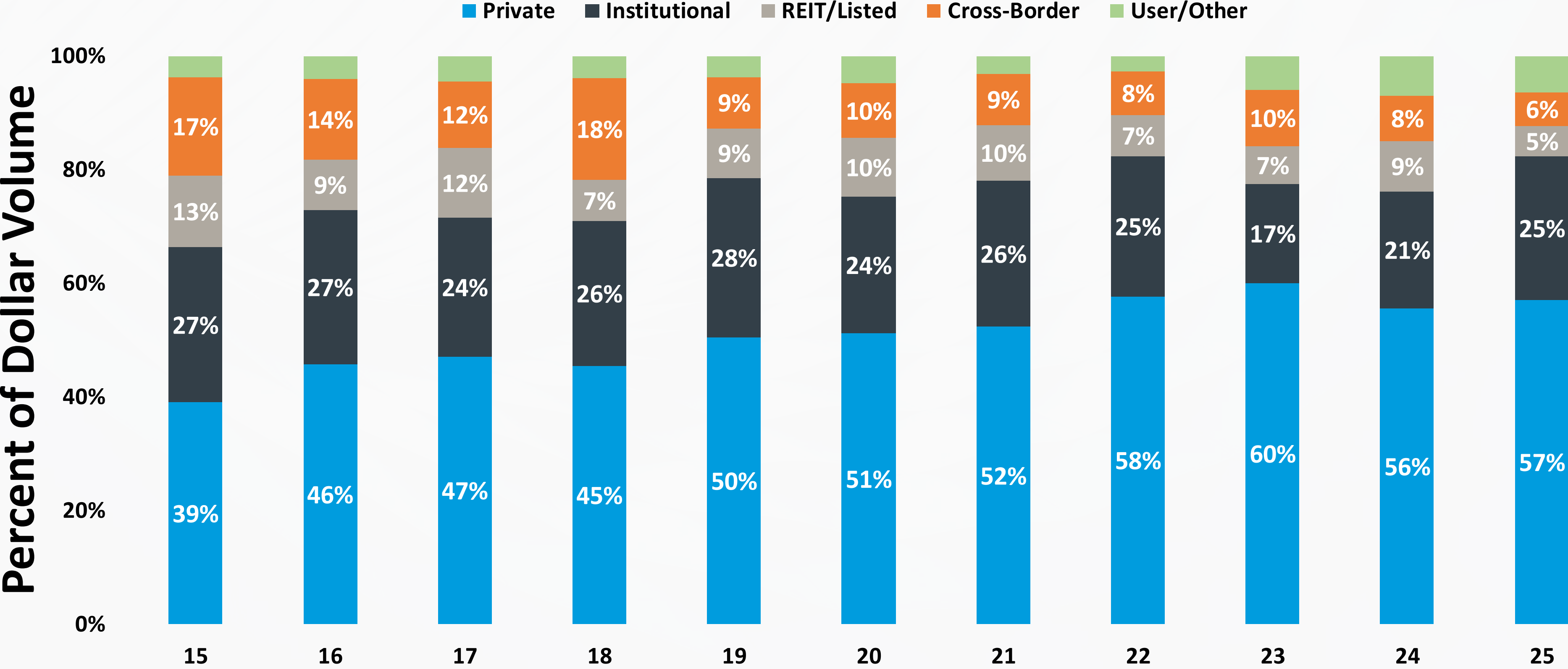
\$238,528,690

Sales Volume

Population Growth Forecast Over The Next 5 Years: Momentum Continues To Favor The Sunbelt



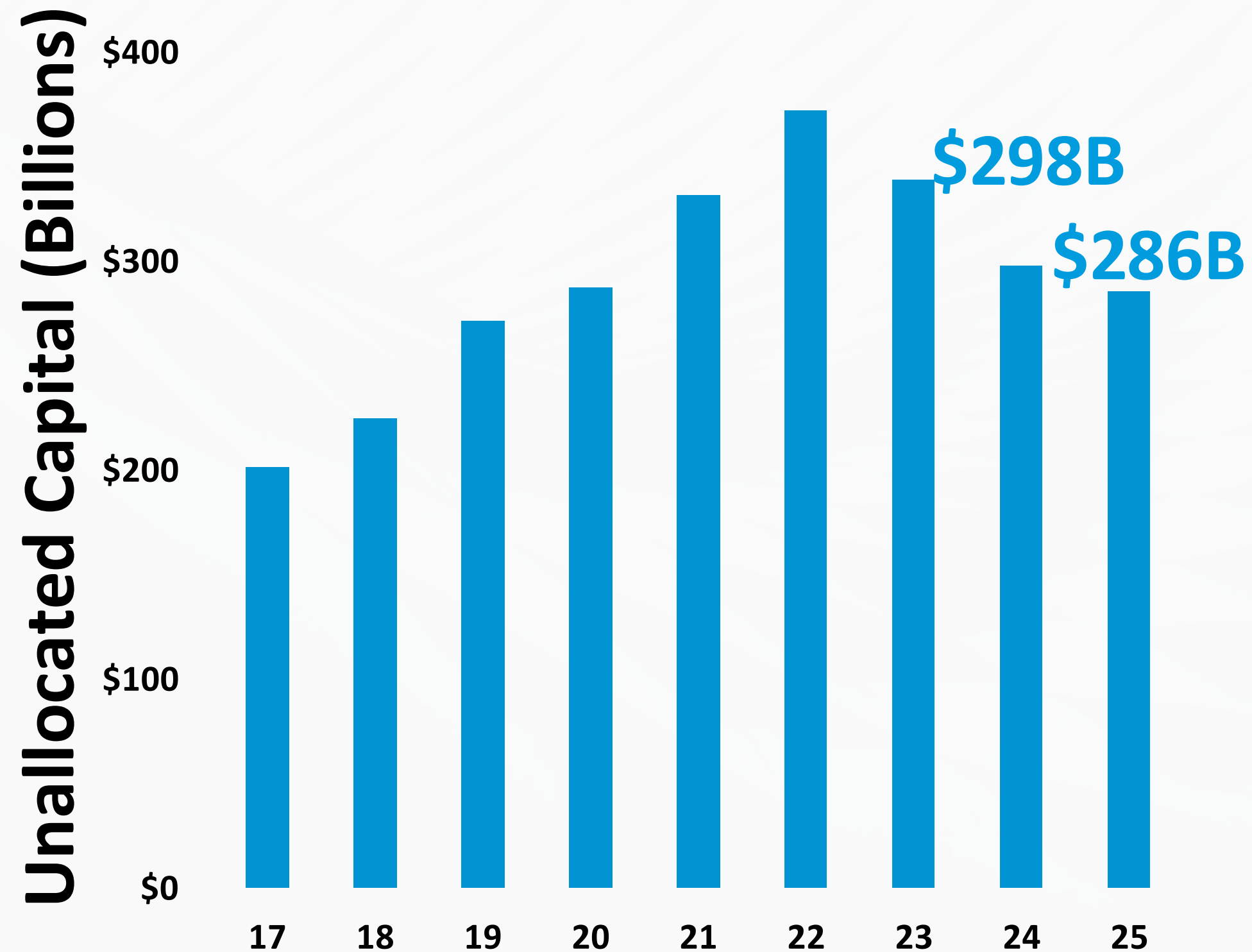
U.S. Commercial Real Estate Buyer Composition



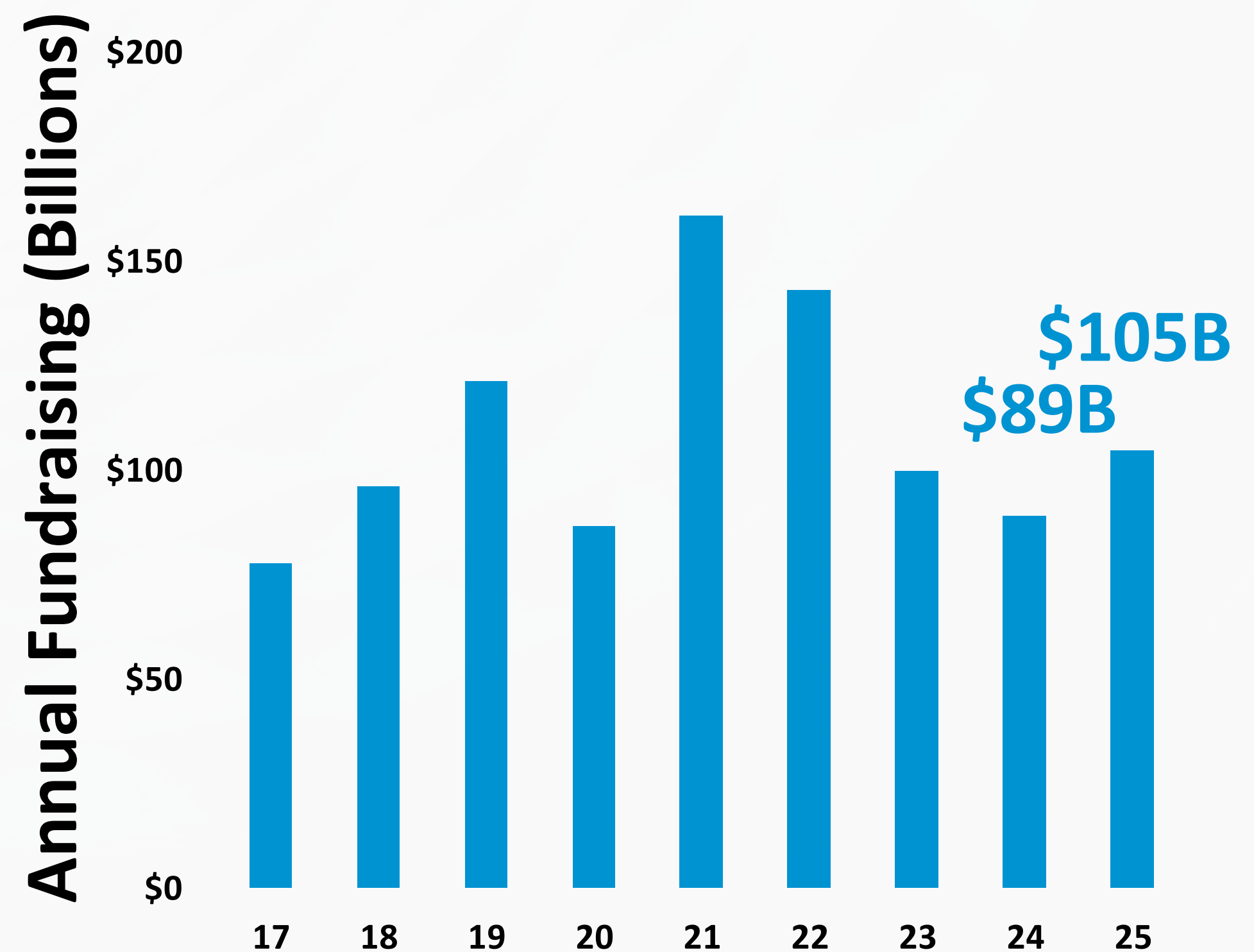
Includes apartment, retail, office, industrial and hospitality sales \$2.5 million and greater
Sources: IPA Research Services, Real Capital Analytics

Capital Positioning To Deploy? Institutional Fundraising On The Rise

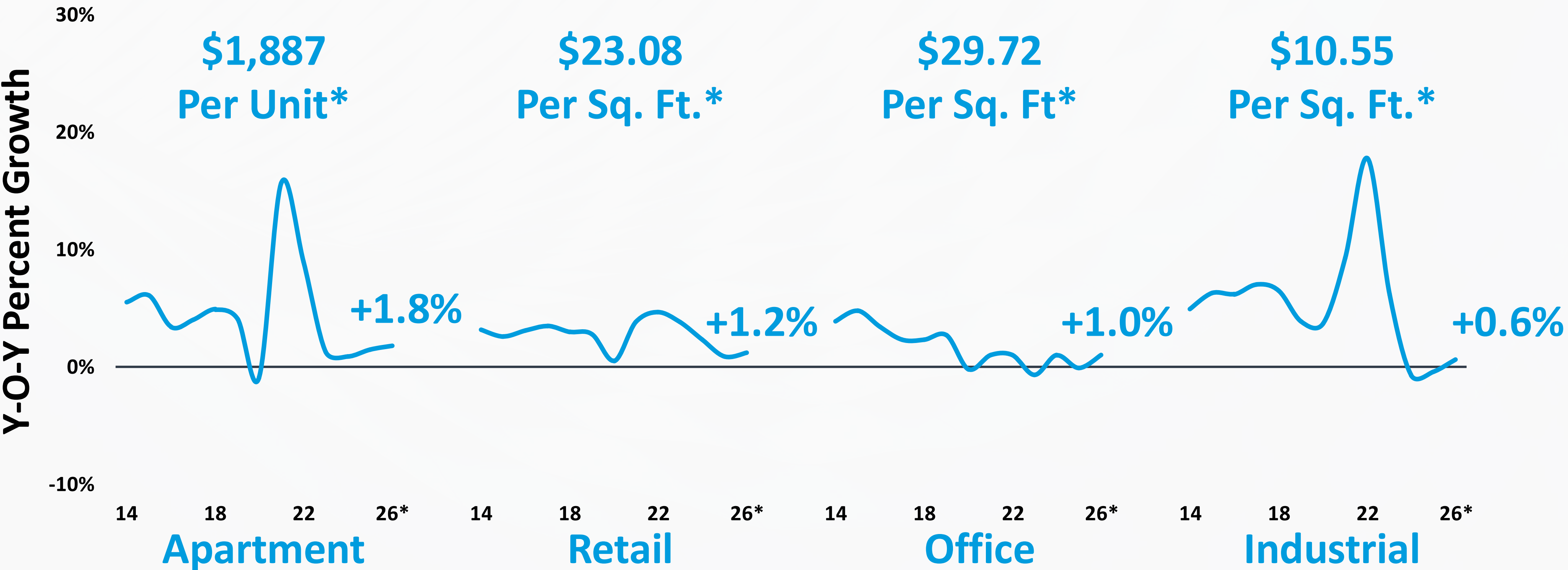
Undeployed CRE-Targeted Capital



Fundraising For U.S. CRE Strategies

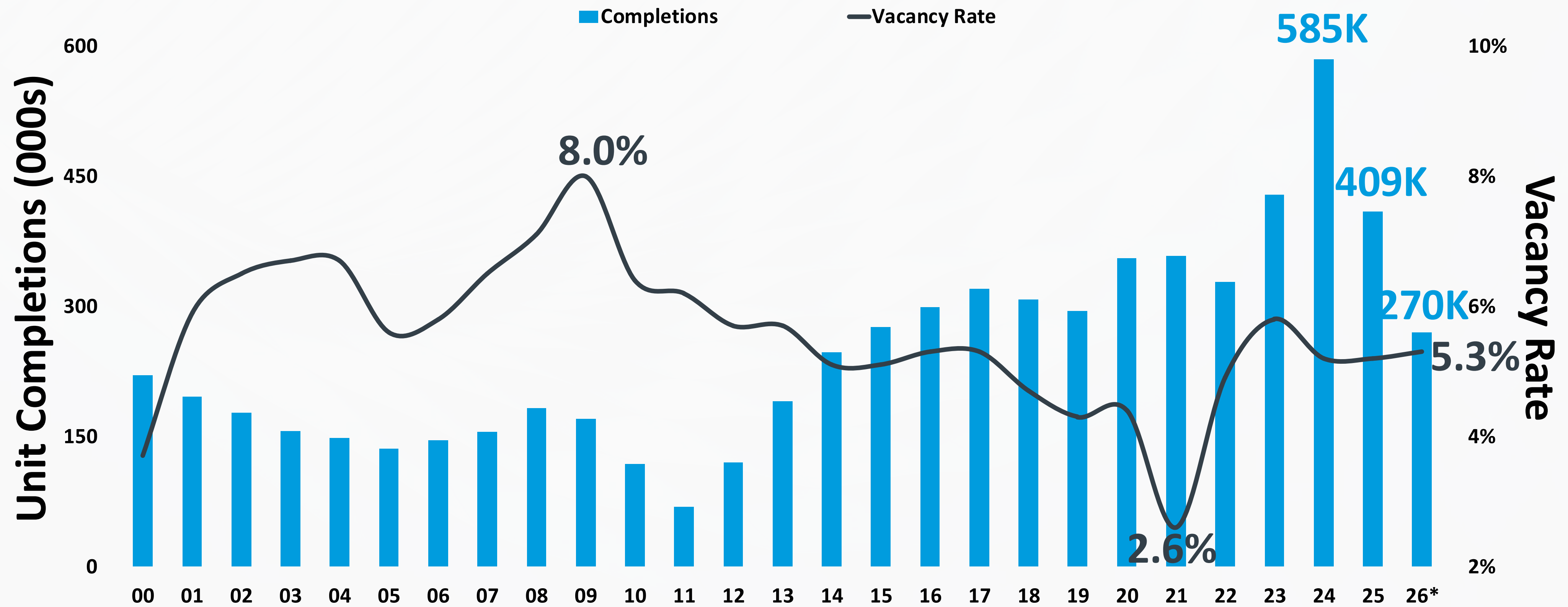


National Commercial Real Estate Rent Growth



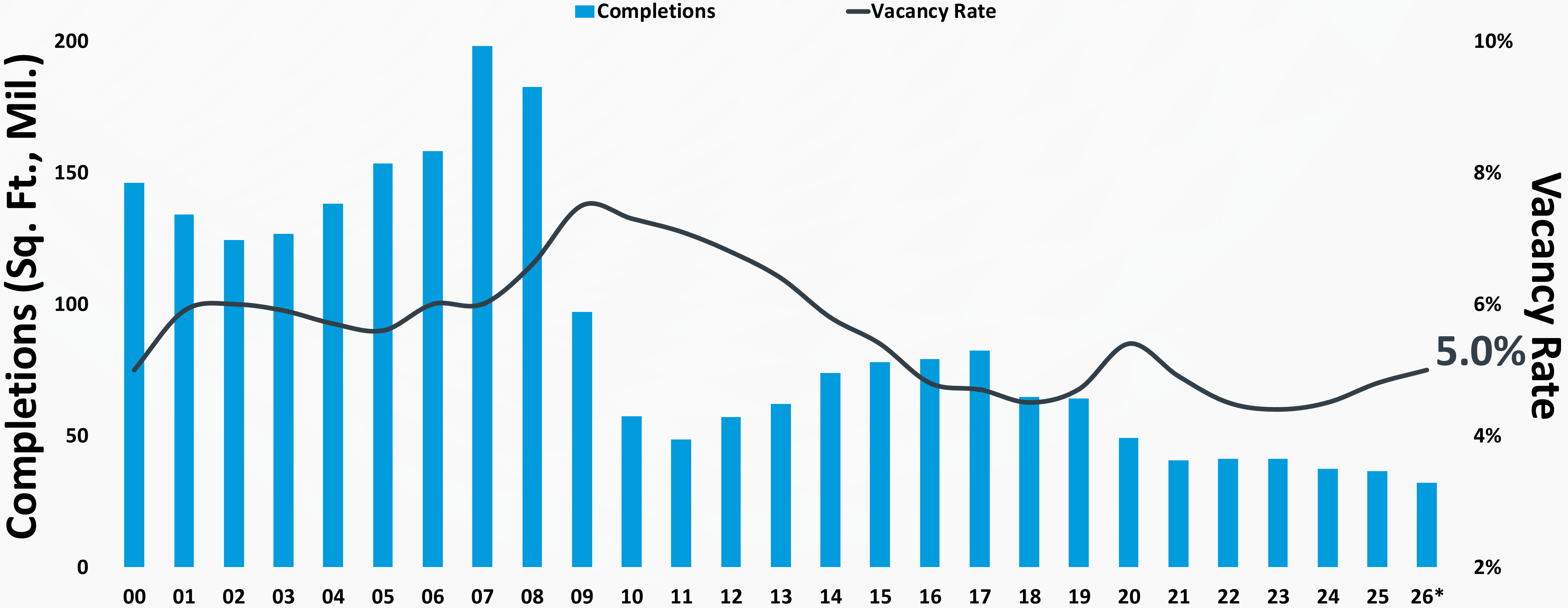
* Forecast
Sources: IPA Research Services, CoStar Group, Inc., RealPage, Inc.

Slowing National Apartment Demand To Push Vacancy Marginally Higher Despite Supply Pullback



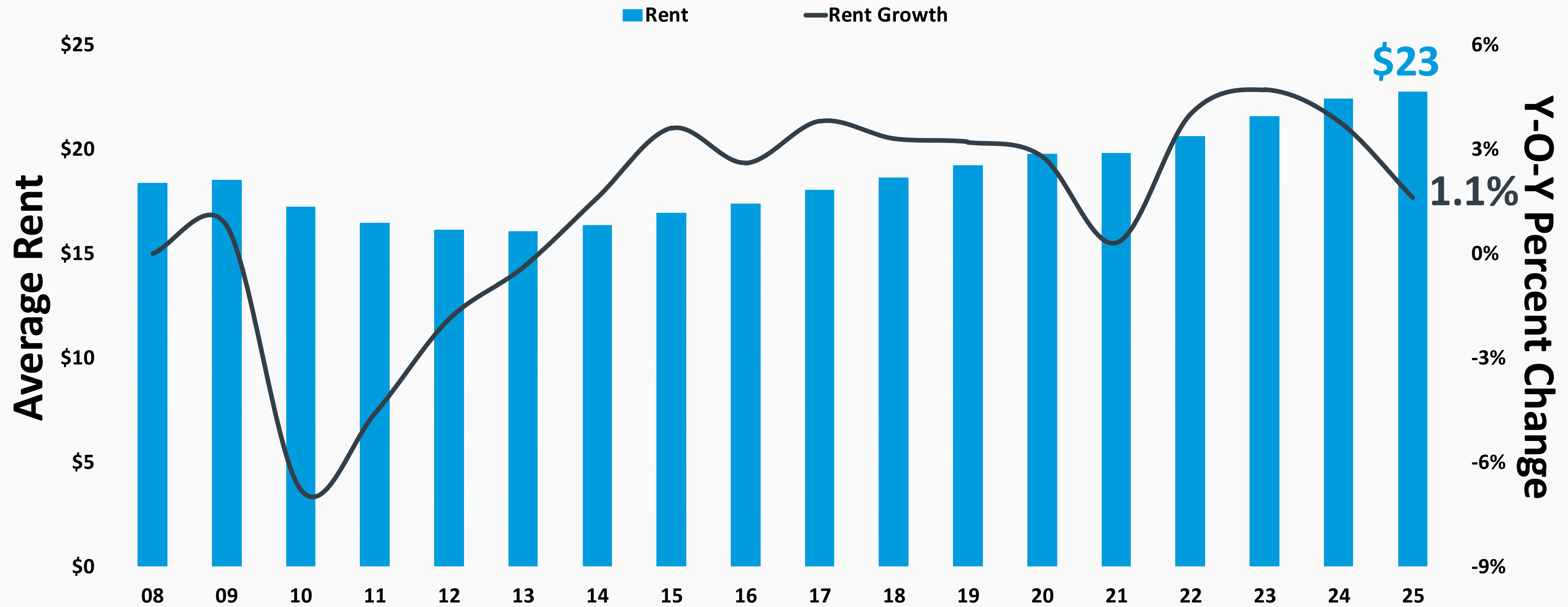
* Forecast
Sources: IPA Research Services, RealPage, Inc.

Subdued National Retail Construction Helps Maintain Low Vacancy Rates

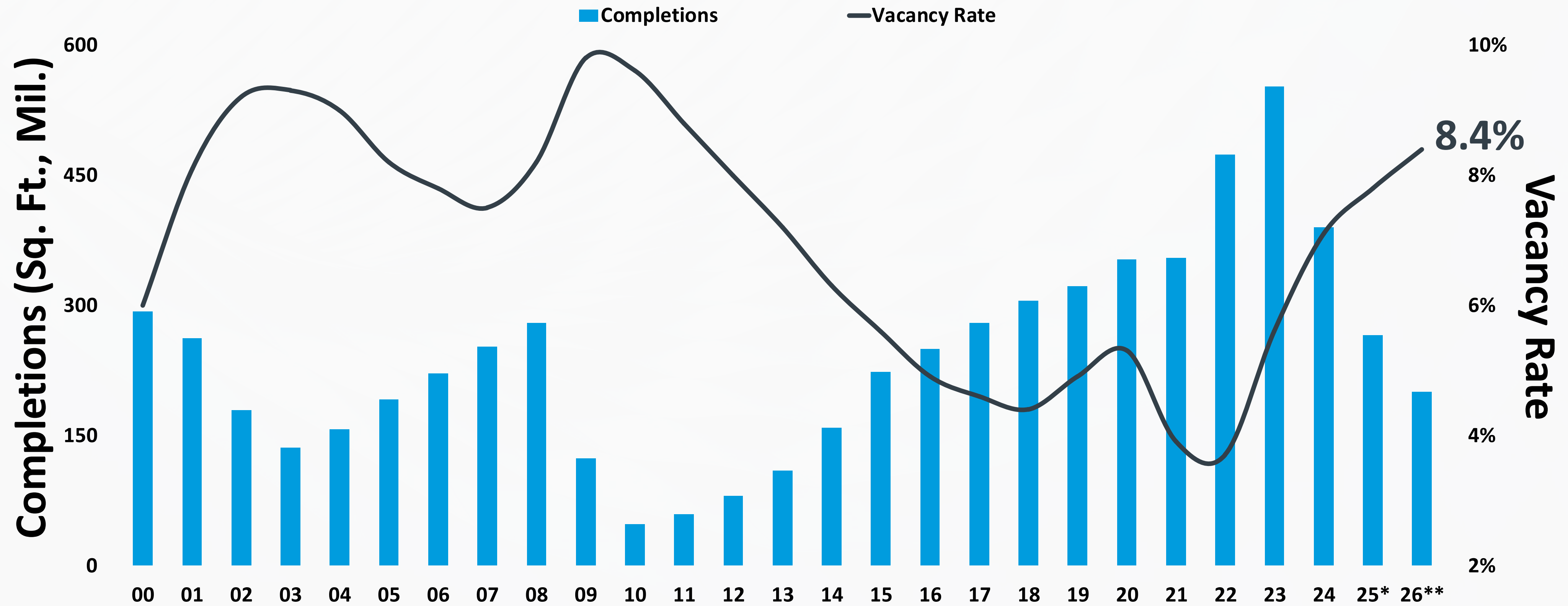


**Forecast
Sources: IPA Research Services, CoStar Group, Inc..

Single-Tenant Retail Rent Levels Hit New Peak While Annual Growth Normalizes



Industrial Supply Wave Tapering, Vacancies Elevated In Big Box Industrial Markets



* Estimate
** Forecast
Sources: IPA Research Services, CoStar Group, Inc..

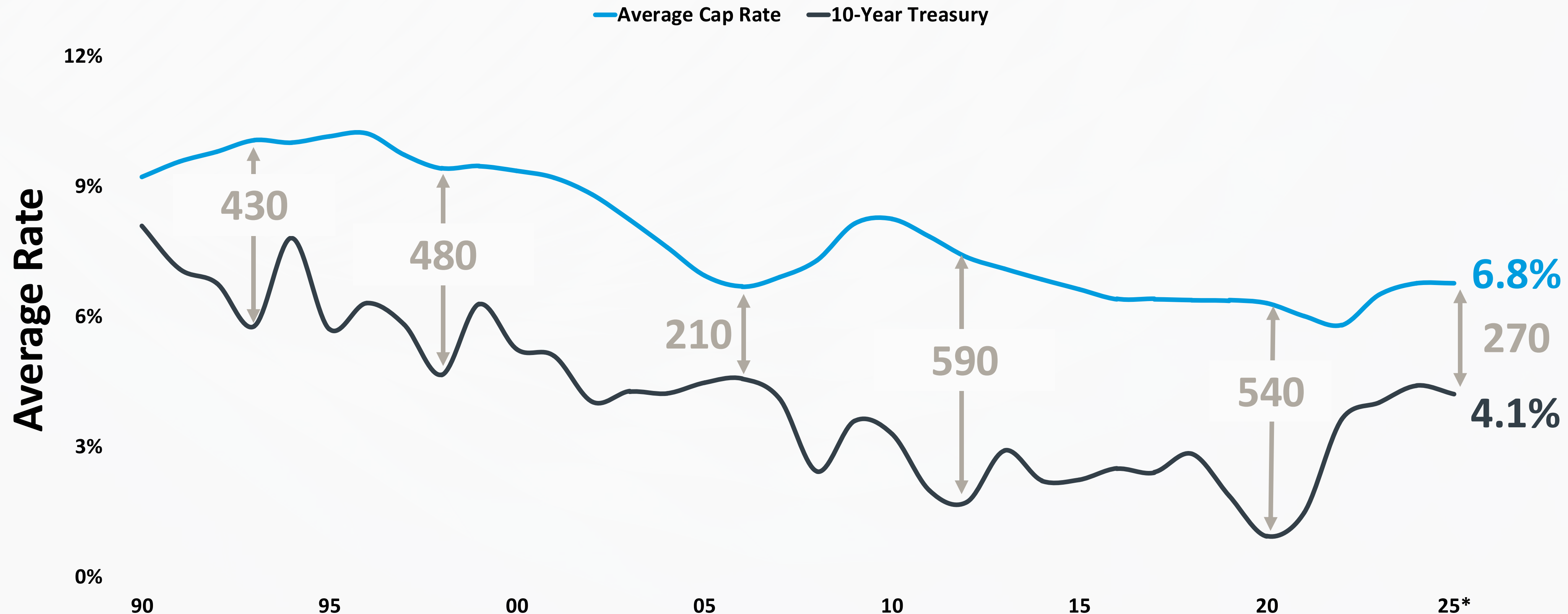
National Industrial Vacancy Rates

Rank By Rate

Top 10 Metros	2025 Vacancy Rate	Y-O-Y Bps Change
Minneapolis-St. Paul	4.2%	10
Cleveland	4.3%	90
Detroit	5.0%	80
Louisville	5.1%	0
Cincinnati	5.5%	-40
St. Louis	5.5%	130
Nashville	5.6%	90
Milwaukee	5.7%	160
Pittsburgh	5.8%	80
Chicago	5.9%	30
United States	7.8%	70

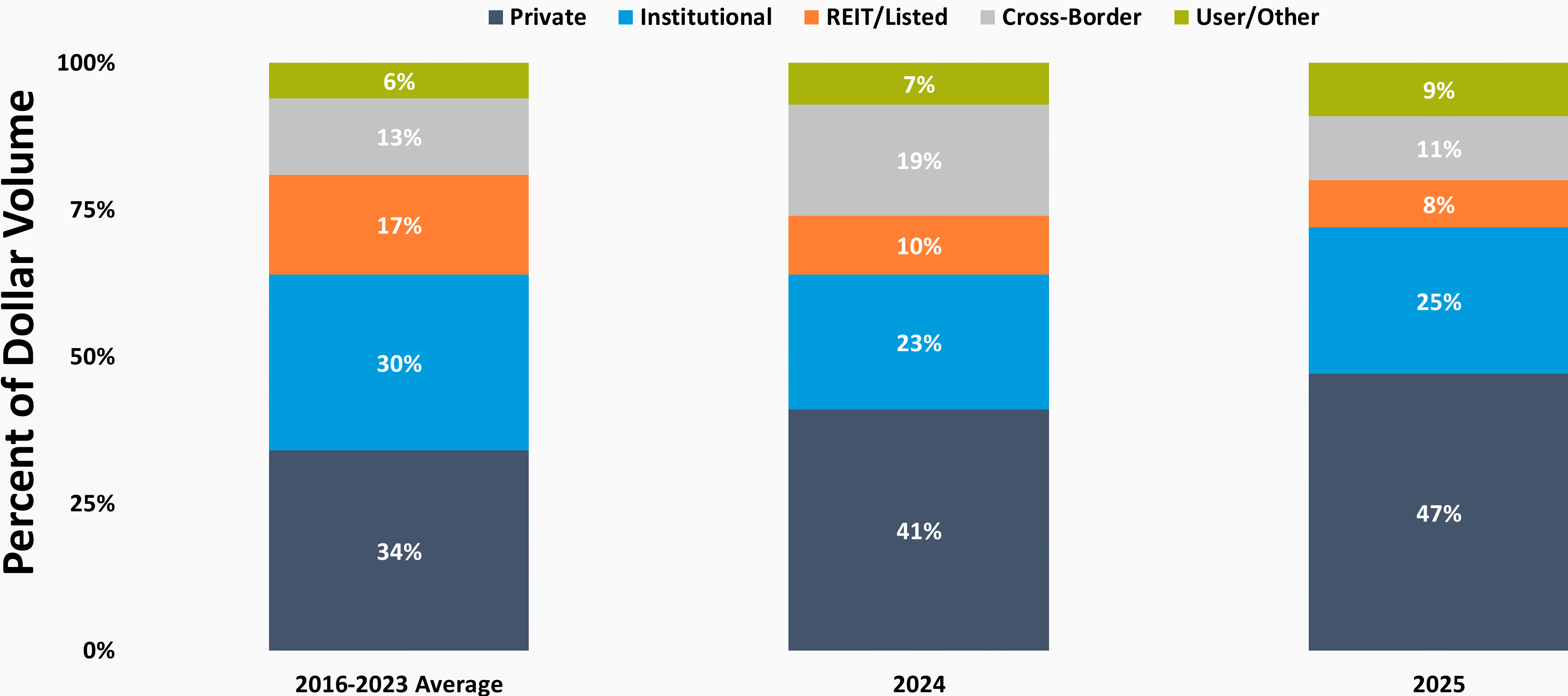
Bottom 10 Metros	2025 Vacancy Rate	Y-O-Y Bps Change
Charleston	16.6%	50
San Francisco	16.6%	270
Austin	15.4%	320
Phoenix	13.2%	-30
Las Vegas	12.6%	140
San Antonio	11.7%	200
San Diego	10.3%	200
Baltimore	10.0%	220
Charlotte	9.9%	90
Seattle-Tacoma	9.7%	180
United States	7.8%	70

National Average CRE Cap Rates Have Recalibrated (\$1M+); Widest Yield Spread Since 2021



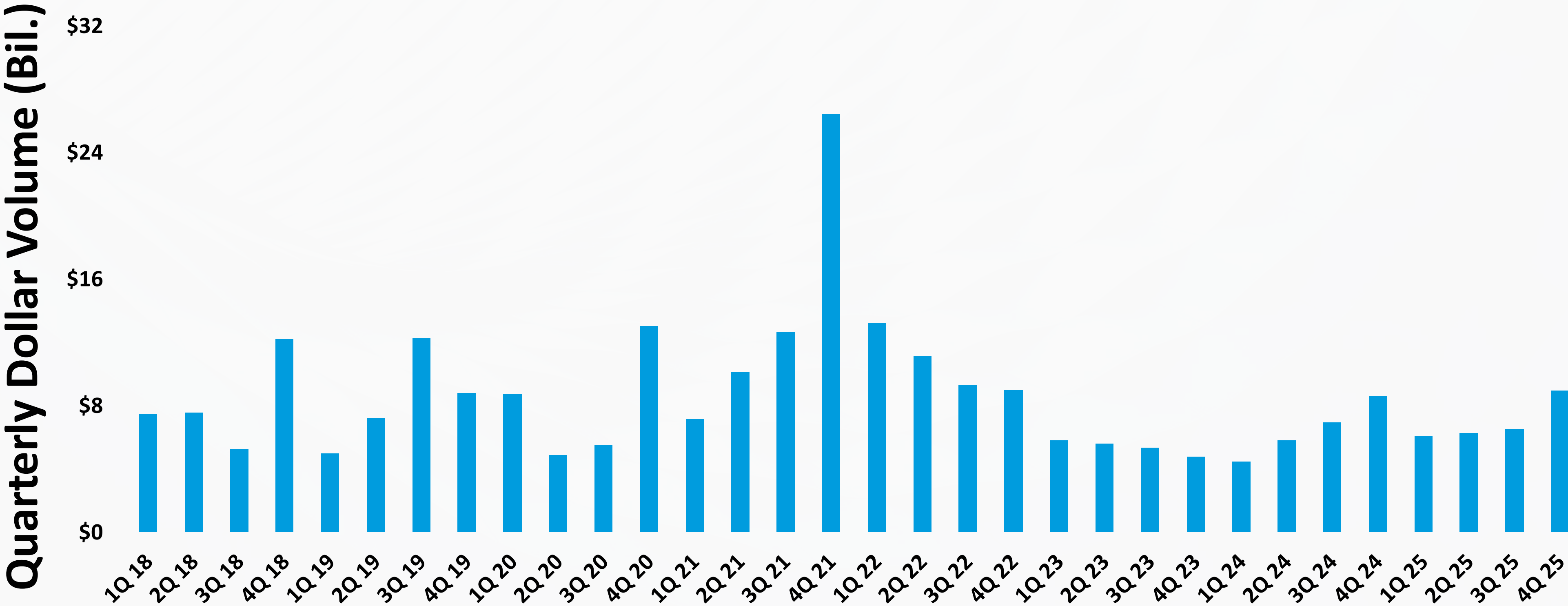
* Through December 31
Includes apartment, retail, office, and industrial sales \$1 million and greater
Sources: IPA Research Services, CoStar Group, Inc., Real Capital Analytics, Federal

National STNL Industrial Buyer Composition



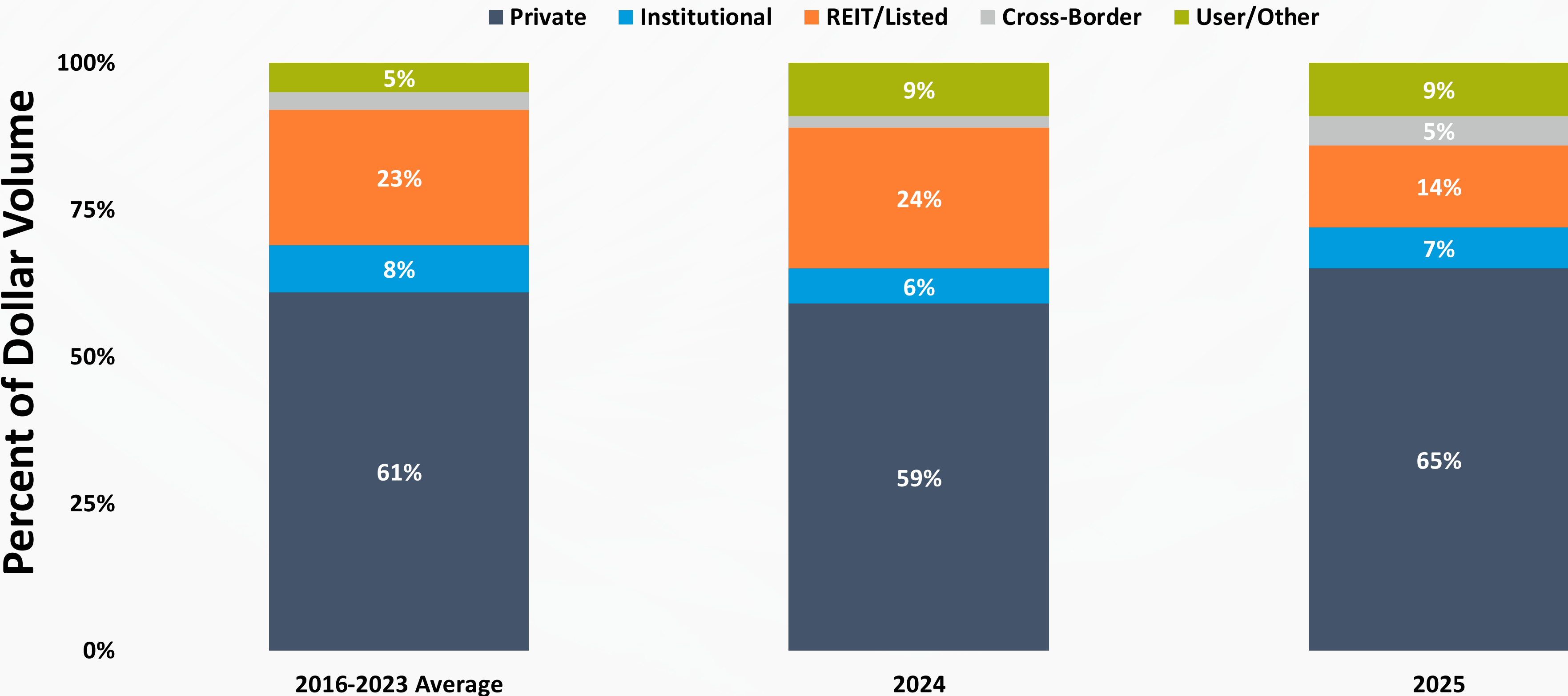
Includes single-tenant industrial sales \$2.5 million and greater
Sources: IPA Research Services, Real Capital Analytics

National STNL Industrial Dollar Volume



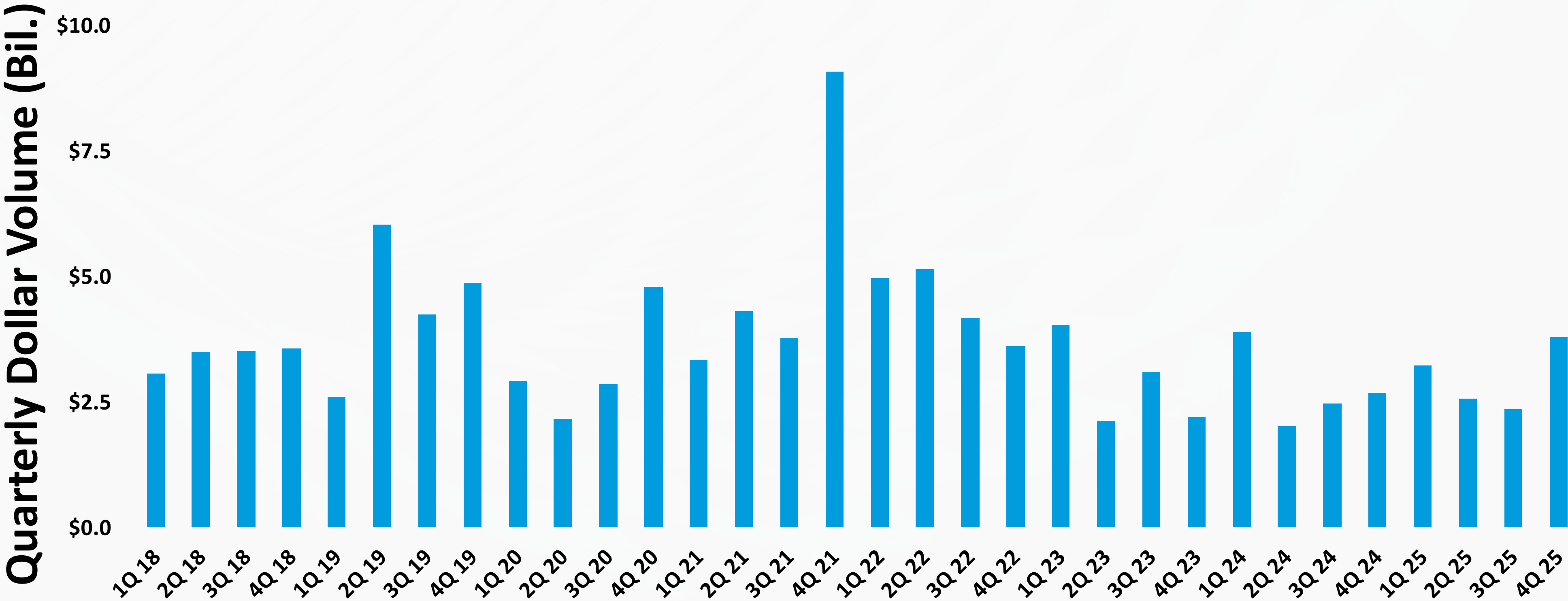
Includes single-tenant industrial sales \$2.5 million and greater
Sources: IPA Research Services, Real Capital Analytics

National STNL Retail Buyer Composition



Includes single-tenant retail sales \$2.5 million and greater
Sources: IPA Research Services, Real Capital Analytics

National STNL Retail Dollar Volume



Includes single-tenant retail sales \$2.5 million and greater
Sources: IPA Research Services, Real Capital Analytics

2026 Real Estate Outlook

- ❖ **The U.S. Economy Positive, But Fragile**
- ❖ **Job Creation Stalling & New Household Formation Likely To Slow**
- ❖ **Upper Income Households Driving Consumption – Stock Market Key**
- ❖ **Consumers Positioned To Sustain Spending... If They Choose To**
- ❖ **Retail Real Estate Favored As Other Property Types Face Headwinds**
- ❖ **Debt Financing Widely Available With Accretive Rates**
- ❖ **Capital Flows To CRE Appear Positioned To Rise**

IPA

National Economic & CRE Overview

February 19, 2026



**OFFICE AND INDUSTRIAL
TEAM CAPABILITIES**

An aerial photograph of a large, modern industrial facility with a white roof and multiple loading docks. A large, paved parking lot with many spaces is in the foreground. To the right of the building is a landscaped area with a pond and some trees. In the background, there are fields and a body of water under a cloudy sky.

A capital markets review & forecast

Return to Stability

Jeremy Thornton, CRE
Executive Vice President
Structured Finance Advisory Group

February 2026

Jeremy Thornton, *CRE, Executive Vice President, Colliers*



Colliers

Mr. Thornton has over 20 years of experience in the sourcing and structuring of debt and equity capital for commercial real estate investment and development across the US and abroad. His expertise encompasses a broad spectrum of capitalization strategies including debt and equity financing for ground-up construction, acquisitions, and portfolio recapitalizations of all major asset classes. After spending the early part of his career in the real estate private equity space in Japan, Mr. Thornton returned to the US to work for a large international commercial real estate investment bank. He then went on to work for a real estate investment management and development firm prior to transitioning to the advisory side of the business in 2010. Mr. Thornton takes a highly analytical, data-driven approach to crafting optimal capitalization strategies catered to his clients' investment objectives.



Structured Finance Advisory Group

The Colliers International Structured Finance Advisory Group is a leading commercial real estate capital markets platform that offers **a full range of debt and equity placement and advisory services** catered to meet the ever-expanding needs of growing commercial real estate companies. **Leveraging a wealth of transactional experience**, long-standing industry relationships and proprietary technology, we deliver *outlier* capital markets solutions to optimize real estate investments nationwide.

- **\$21+ Billion** in transaction experience
- **450+ capital sources** represented
- Expertise in **all major CRE product types**
- **National** coverage
- **360-degree** perspective
- **Local** depth. **Global** reach.



US Treasury Yield Trend

Highlights

- 1 10-YR UST yields **down 30 bps** since February 2025
- 2 Inflation has **cooled but stalled** above target rates.
- 3 Fed Funds target rate has been cut **6 times over the last 2 years**.

Key Takeaways

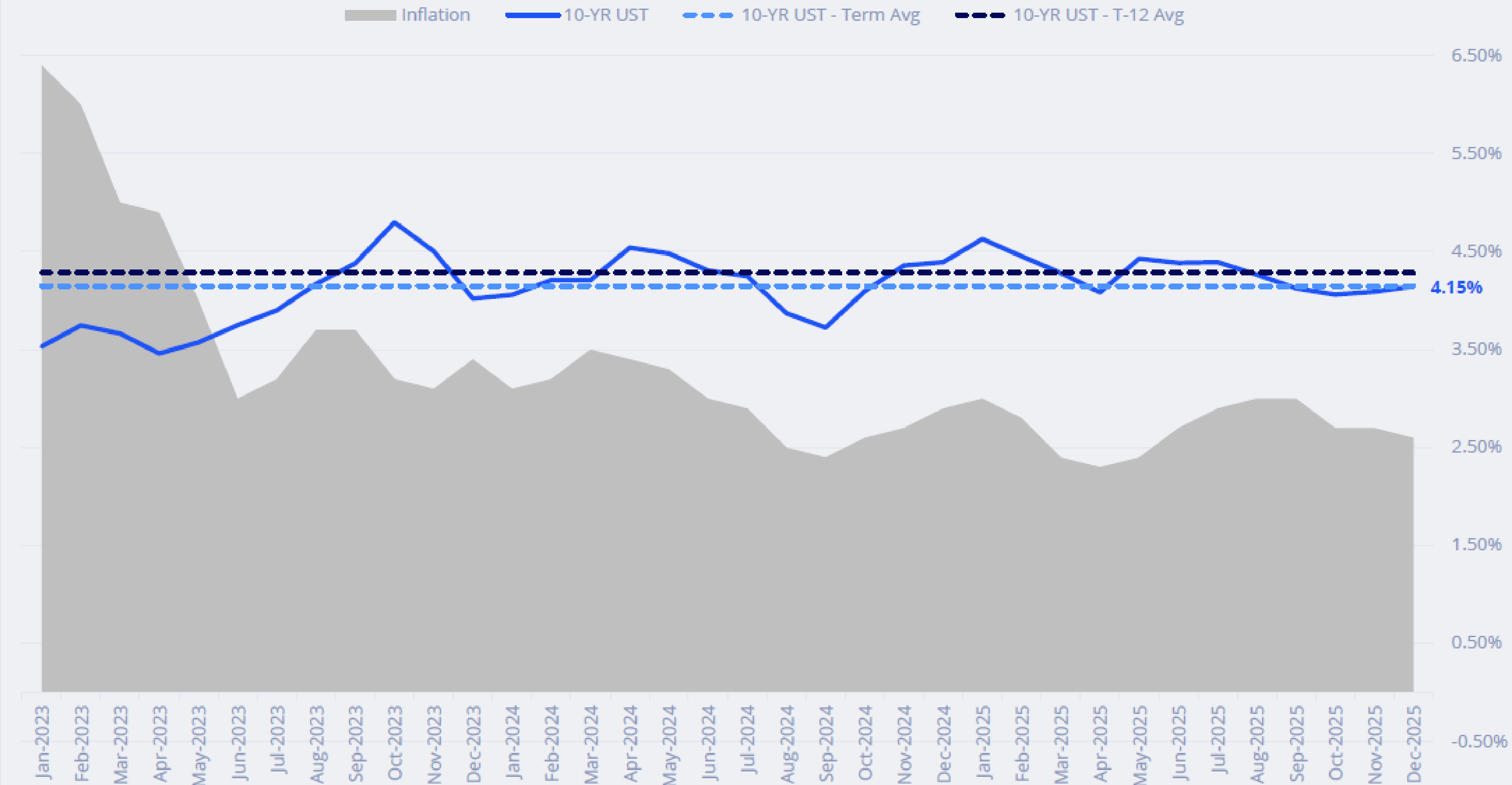
4%+ 10-year UST yield is the new baseline.

Credit spread sensitivity is now more critical.

A sustained 4%+ UST yield supports structurally higher cap rate equilibrium versus the 2005-2021 era.

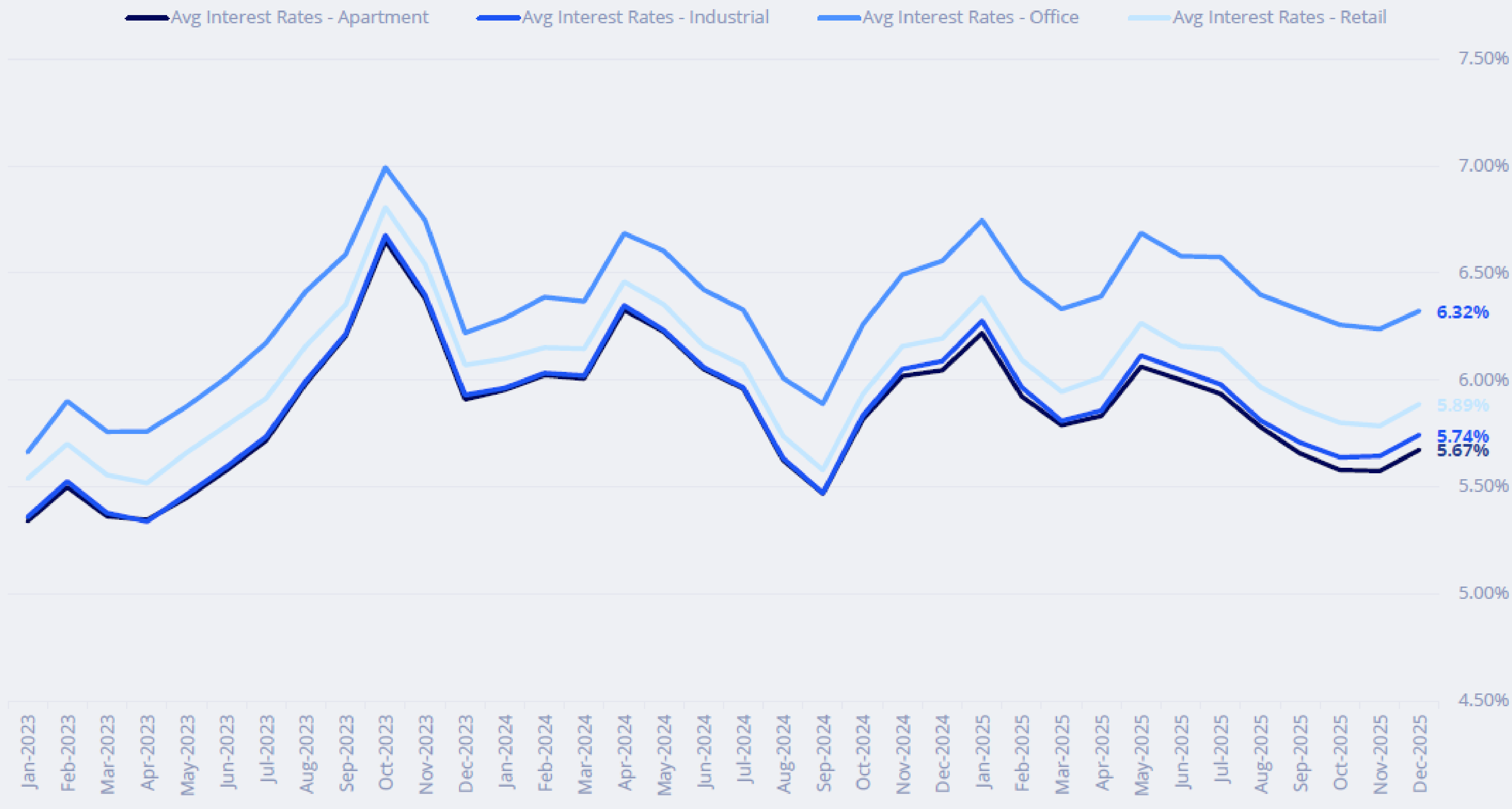
Lower volatility improves execution.

10-YR UST Yields | Q1 2023 - Q4 2025



CRE Interest Rate Trajectory

CRE Avg Interest Rates | Q1 2023 - Q4 2025



Highlights

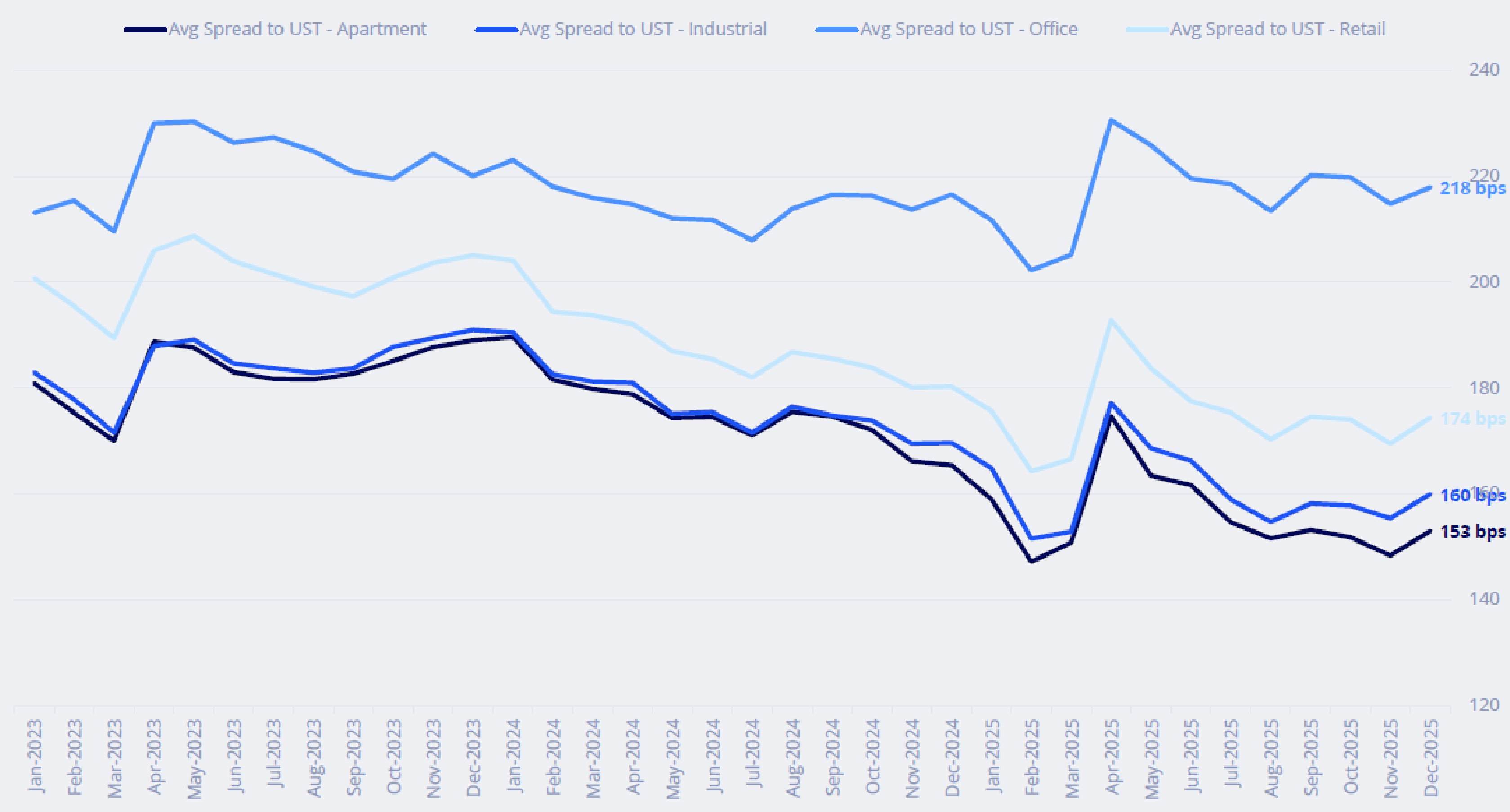
- ① Avg interest rates YoY:
- Office: -24 bps
 - Industrial: -35 bps
 - Retail: -30 bps
 - Apartment: -38 bps

Key Takeaways

Reduction in all-in interest rates a result of lower credit spreads driven by an increased confidence in market stability.

Lender Credit Spreads

CRE Avg Interest Rate Spreads to UST | Q1 2023 - Q4 2025

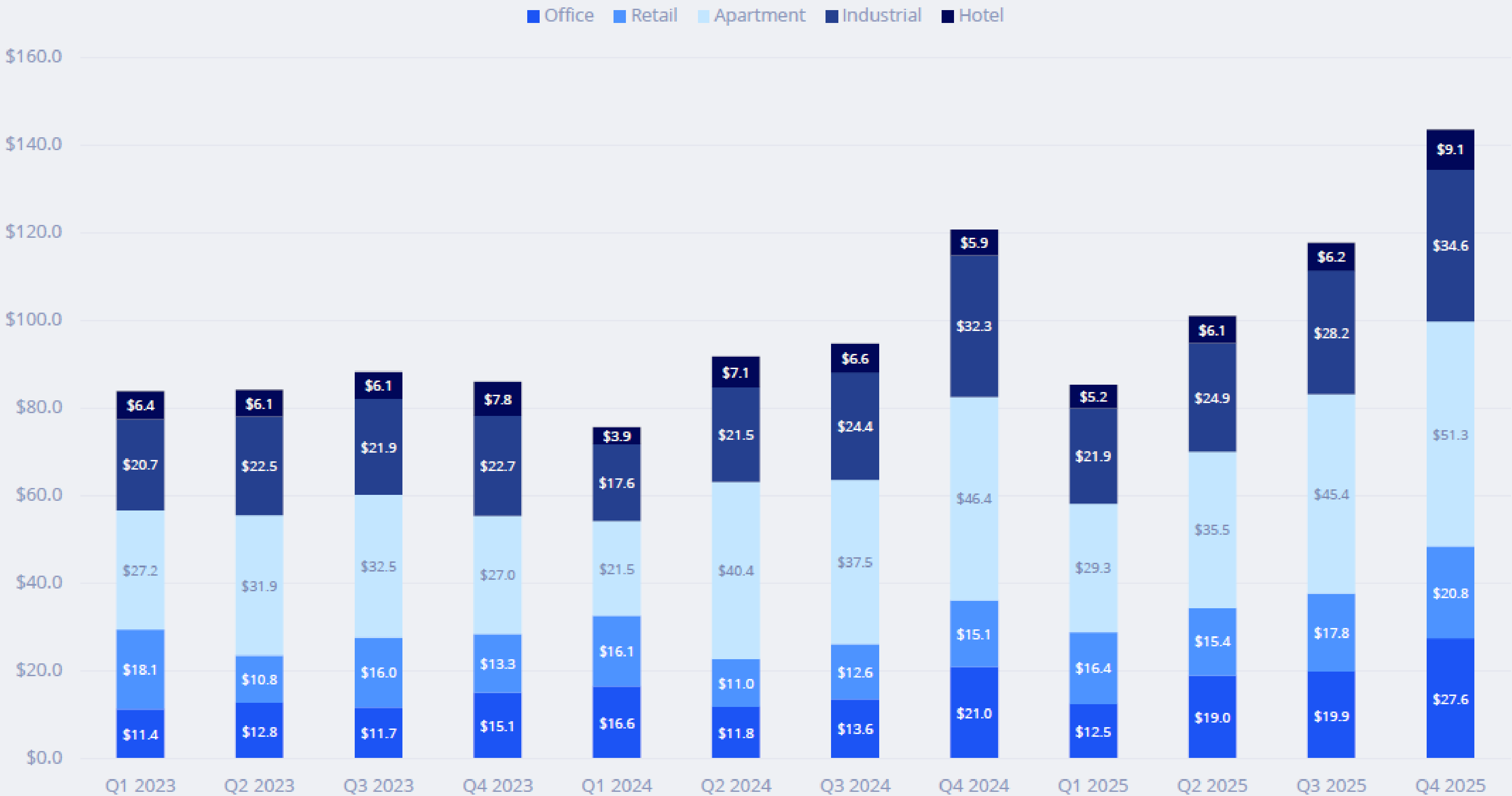


Highlights

- 1 Avg credit spreads have materially tightened over the past 6 months driven increased confidence in market stability and a significant decline in BBB bond yields.
- 2 Credit spreads expected to continue to tighten as lender appetite grows.

National Volume Composition

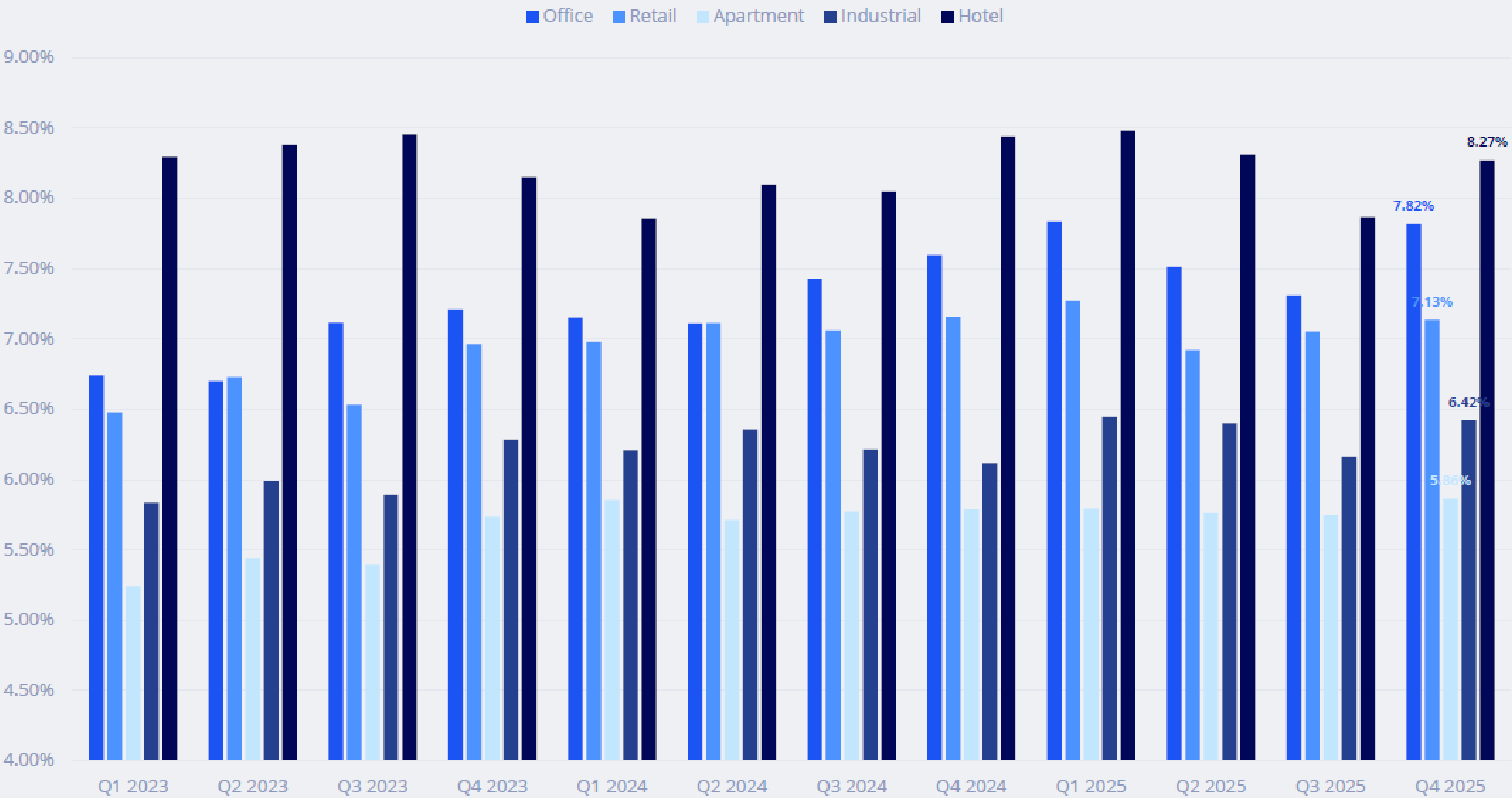
US CRE Volume by Product Type (\$B) | Q1 2023 - Q4 2025



- Highlights**
- 1 Q4 Year-over-Year change:
 - Office: +31%
 - Industrial: +7%
 - Retail: +38%
 - Apartment: +11%
 - Hotel: +54%
 - 2 2024 vs 2025:
 - Office: +25%
 - Industrial: +3.3%
 - Retail: +28%
 - Apartment: +12%
 - Hotel: +15%

Cap Rates by Product Type

US CRE Cap Rates by Product Type | Q1 2023 - Q4 2025

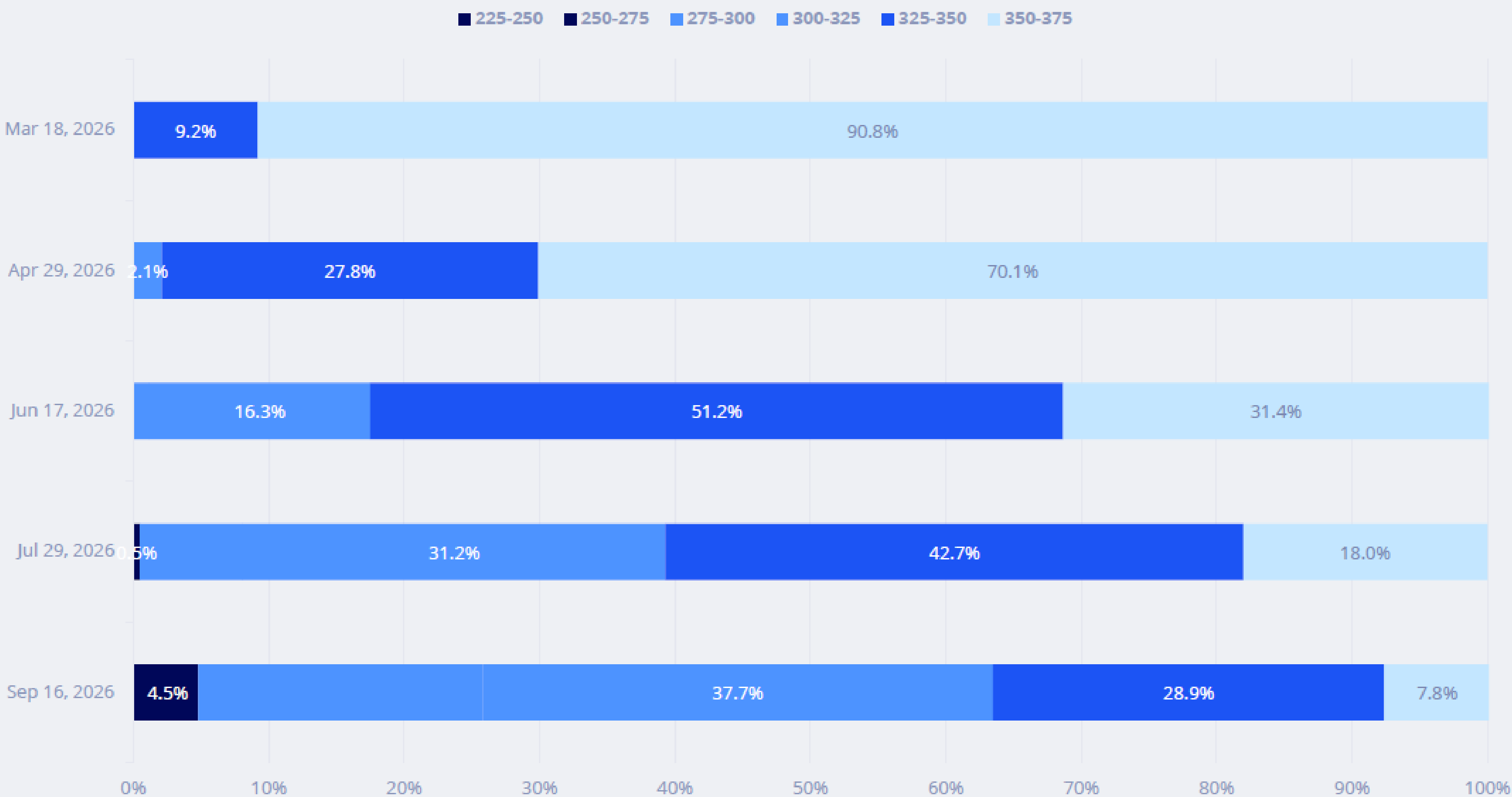


Highlights

- ① Year-over-Year change:
- Office: +30 bps
 - Industrial: +30 bps
 - Retail: -3 bps
 - Apartment: +7 bps
 - Hotel: -17 bps

Fed Funds Target Rate

Fed Funds Target Rate Probabilities | Feb-2026



Highlights

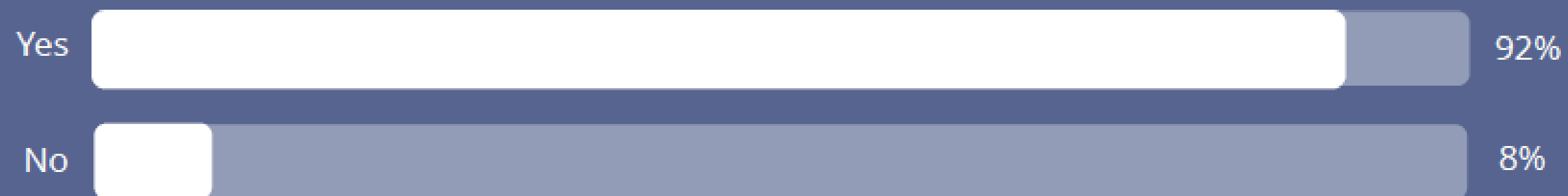
- 1 Market is pricing a gradual easing cycle through 2026.
- 2 Leaning towards first 2026 rate cut in Q2.

Debt Capital Liquidity in Q1 2026:

Significant debt liquidity entering 2026

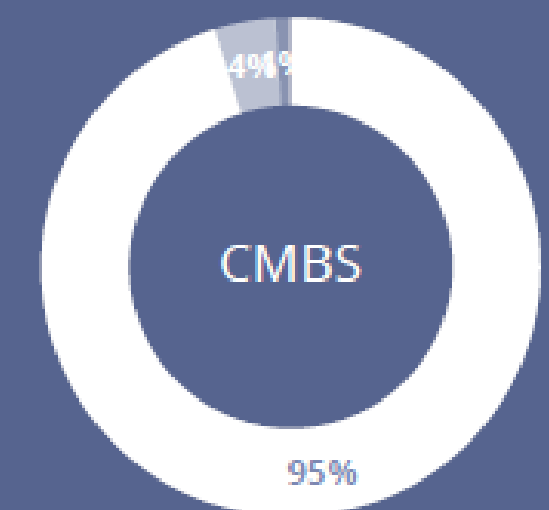
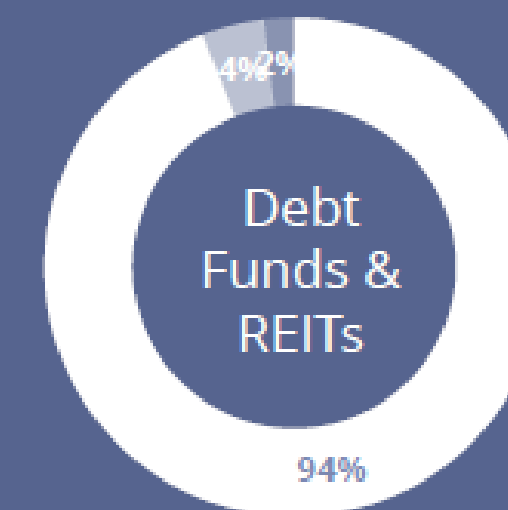
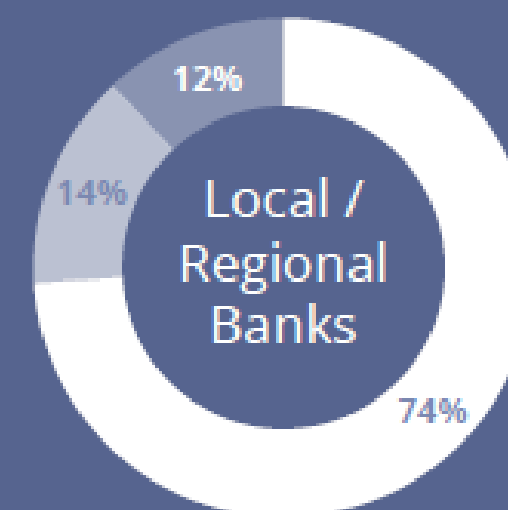
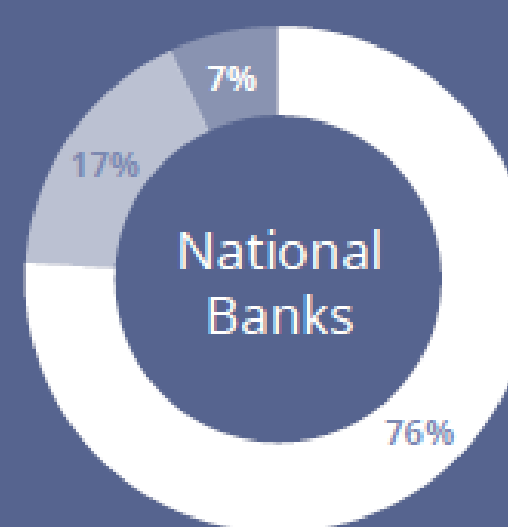
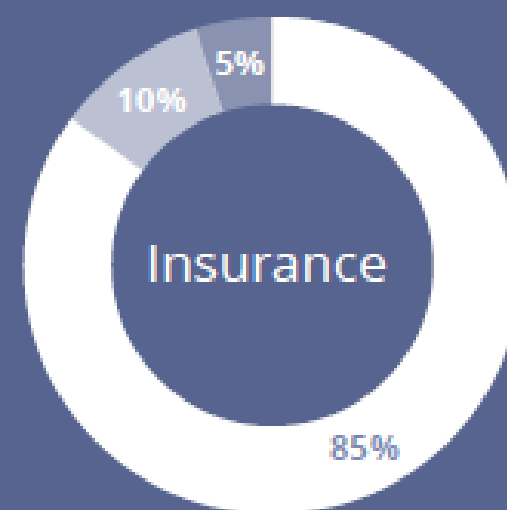
Recent lender survey inclusive of banks, life insurance companies, debt funds & conduits (CMBS).

"Are you aggressively pursuing new CRE lending opportunities in 2026"



Current lending activity:

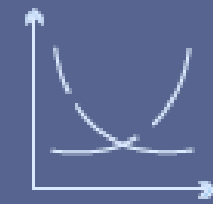
- Very active
- Limited activity
- No activity



Key takeaways

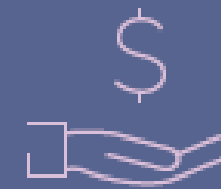
- **General consensus is that we're entering a new real estate cycle. Fundamentals are stabilizing and market sentiment is improving.**

1



Interest rates expected to moderate, stimulating transaction volume over the next 12 months.

2



Cap rates have risen but may now be peaking, **setting the stage for modest compression** – especially for high-quality, in-demand CRE sectors.

3



Liquidity in the debt capital markets remains strong – providing support for increased transaction volume in the near term.

Behind the Scenes of Building a DST





WHAT PEOPLE THINK GOES INTO A DST VS. REALITY

What People Think Goes Into a DST

- Buy a property
- Put it into a DST trust
- Add financing
- Write a PPM
- Offer it to investors
- Distribute cash flow
- Exit in 7–10 years

“It’s just real estate with a tax wrapper.”

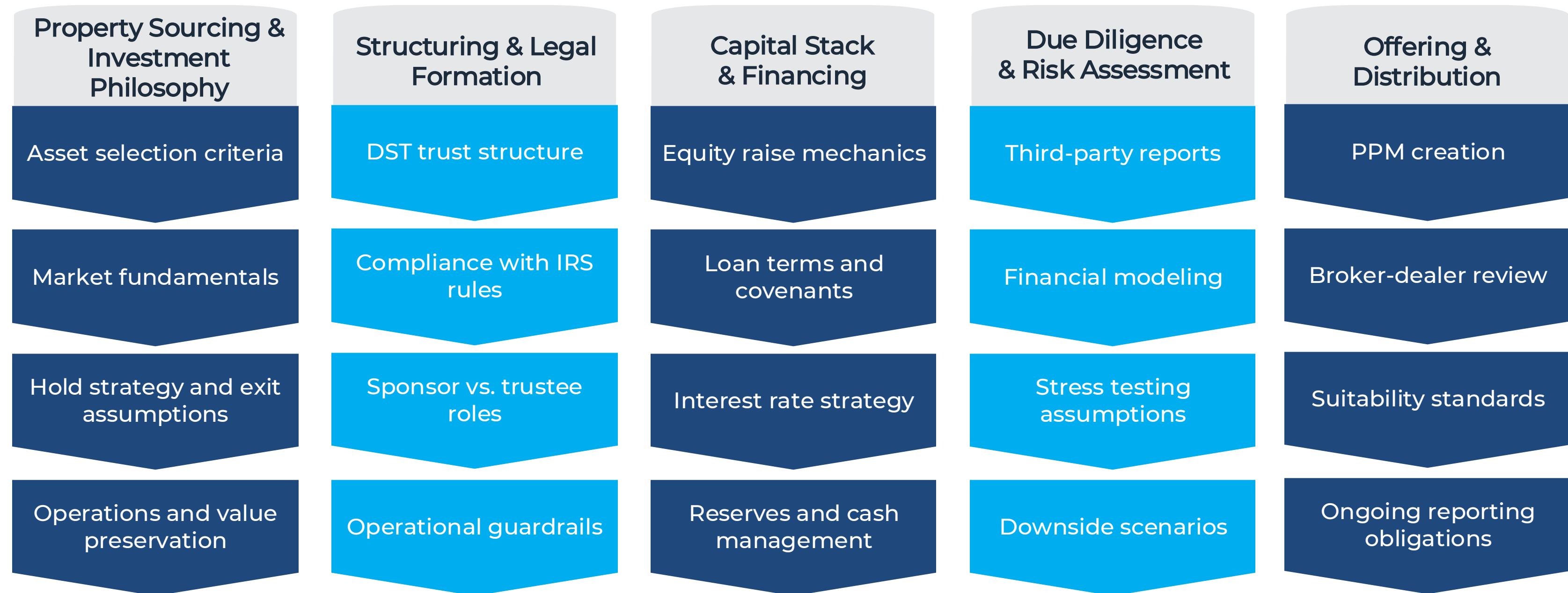
What Really Goes Into Building a DST

- Institutional-level asset sourcing and screening
- Market, tenant, and downside scenario analysis
- Detailed underwriting and stress testing
- Debt structuring and lender negotiations
- IRS-compliant DST legal structuring
- Tax counsel and securities law coordination
- Third-party due diligence reports
- Reserve modeling and cash management planning
- Alignment of fees, incentives, and sponsor capital
- Broker-dealer review and suitability standards
- Ongoing asset management and reporting
- Risk mitigation across market cycles—not just at launch

“It’s a regulated investment product built to survive real-world conditions.”



THE MAJOR COMPONENTS OF A DST





KEY CONSIDERATIONS IN EVALUATING A DST

Process Over Promises

Is there a repeatable, disciplined approach?

Transparency Over Engineering

Are risks clearly disclosed, or engineered away on paper?

Asset Strength Over Financial Gimmicks

Does the deal stand on its own without artificial support?

Alignment Over Optics

Are incentives aligned for the full hold period?



THE ROLE OF MASTER LEASES

The Common Misconception

- “A master lease reduces risk”
- “It guarantees income”
- “It protects investors during vacancies”

What a Master Lease Actually Is

- A sponsor or affiliate leases the property from the DST
- Sponsor guarantees a fixed rent stream to investors
- Risk is *shifted*, not eliminated

Why Master Leases are Often Unnecessary:

- Strong DSTs are built on in-place cash flow, conservative leverage, adequate reserves, and durable tenancy.
- Master leases are often used to mask lease-up risk, smoot early cash flow optics, and compensate for aggressive underwriting.

When a Master Lease *Might* Make Sense

- Transitional assets with short-term known disruptions
- Clearly defined, limited-duration use
- Fully disclosed economics and risks

Lifecycle Management of a DST





BEING A BASIS BUYER

01

YOUR VALUE IS
ANCHORED IN RENT
LEVELS, NOT
SHORT-TERM
MARKET CAP RATES

02

BELOW-MARKET
RENT CREATES A
NATURAL HEDGE
AGAINST CAP-RATE
MOVEMENT.

03

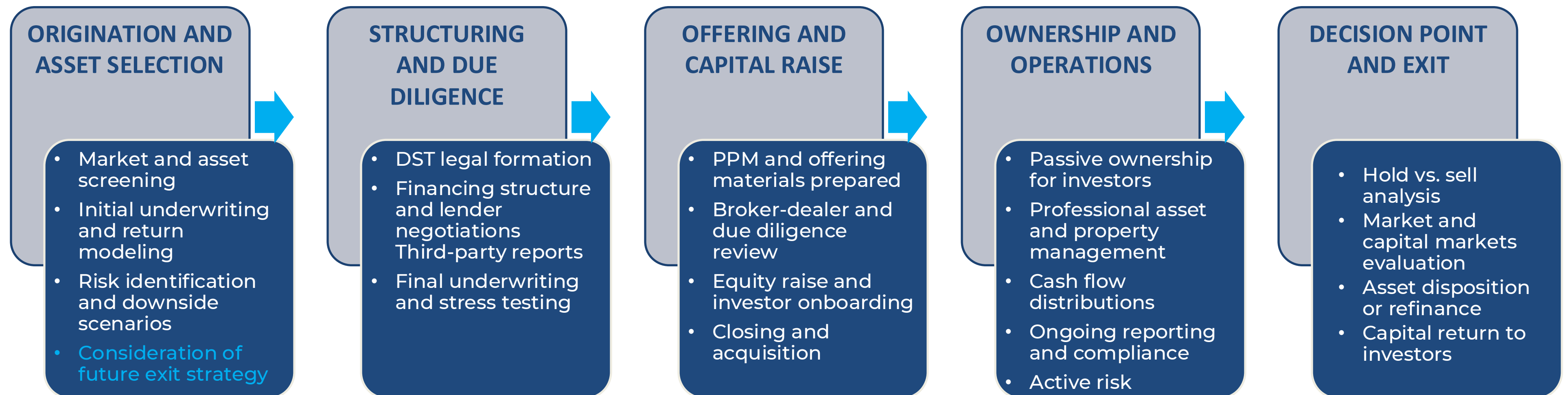
LONG-TERM
LEASES
PROVIDE
INCOME
STABILITY THAT
CAP RATES
DON'T CAPTURE

04

EXIT CAP RATE
IS ONLY ONE
VARIABLE—
BASIS AND
CASH FLOW
DRIVE REAL
OUTCOMES



LIFECYCLE OF A DST





UPREITS AS A STRATEGIC EXIT

Feature	Sponsor Elected UPREIT	Mutual Option UPREIT
Who Controls the Decision	Sponsor / REIT	Investor and REIT
Investor Consent Required	No	Yes (both parties)
Timing of Conversion	Predetermined or sponsor-triggered	Mutually agreed
REIT Obligation to Acquire	Yes (by structure)	No
Investor Autonomy	Low	High
Valuation Discipline	Sponsor-set or formulaic	Negotiated / aligned
Primary Risk to Investor	Loss of control; mistimed conversion	Execution only when aligned
Typical Use Case	Liquidity event or roll-up strategy	Capital preservation & flexibility



CASE STUDY

Preserving Capital Through UPREIT Structuring in Distressed Leases

FSC GM Lebanon IN, DST was a single-tenant DST sponsored by FSXchange. The property, located in the Lebanon Business Park in Indianapolis, was leased to Gander Mountain, a well-known outdoor recreation retailer.

The Challenge: Bankruptcy and Lease Rejection

After DST syndication, the tenant, filed for Chapter 11 bankruptcy. As part of the restructuring process, the tenant rejected the lease and vacated the property. This created a "dark" asset - a vacant industrial building with no incoming revenue stream.

The Solution: Utilization of the UPREIT Structure

Rather than liquidating the asset at a distressed price, FSX prioritized the preservation of investor capital and provided an option for DST investors to exchange their interests for Operating Partnership (OP) Units in FSX's affiliated REIT as a 721 Exchange. This resulted in measurable results for investors through:

- **Capital Preservation:** Investors were able to tender their distressed DST interests for OP Units priced at a value equal to their original investment amount. This effectively shielded them from the principal loss associated with the lease rejection.
- **Restored Income Stream:** The OP Units provided were structured to offer increasing distributions, replacing the lost rental income with dividends from a diversified REIT portfolio.
- **Liquidity Options:** The structure included a liquidation preference and an opportunity for investors to tender their OP Units back to the REIT after a specified hold period, offering a clear exit strategy that did not exist in the vacant DST.

While net-lease real estate is generally stable, tenant bankruptcies can occur. A well-capitalized sponsor with an affiliated REIT can utilize advanced structuring to mitigate risk, converting a potentially disastrous asset failure into a preserved investment within a diversified portfolio.

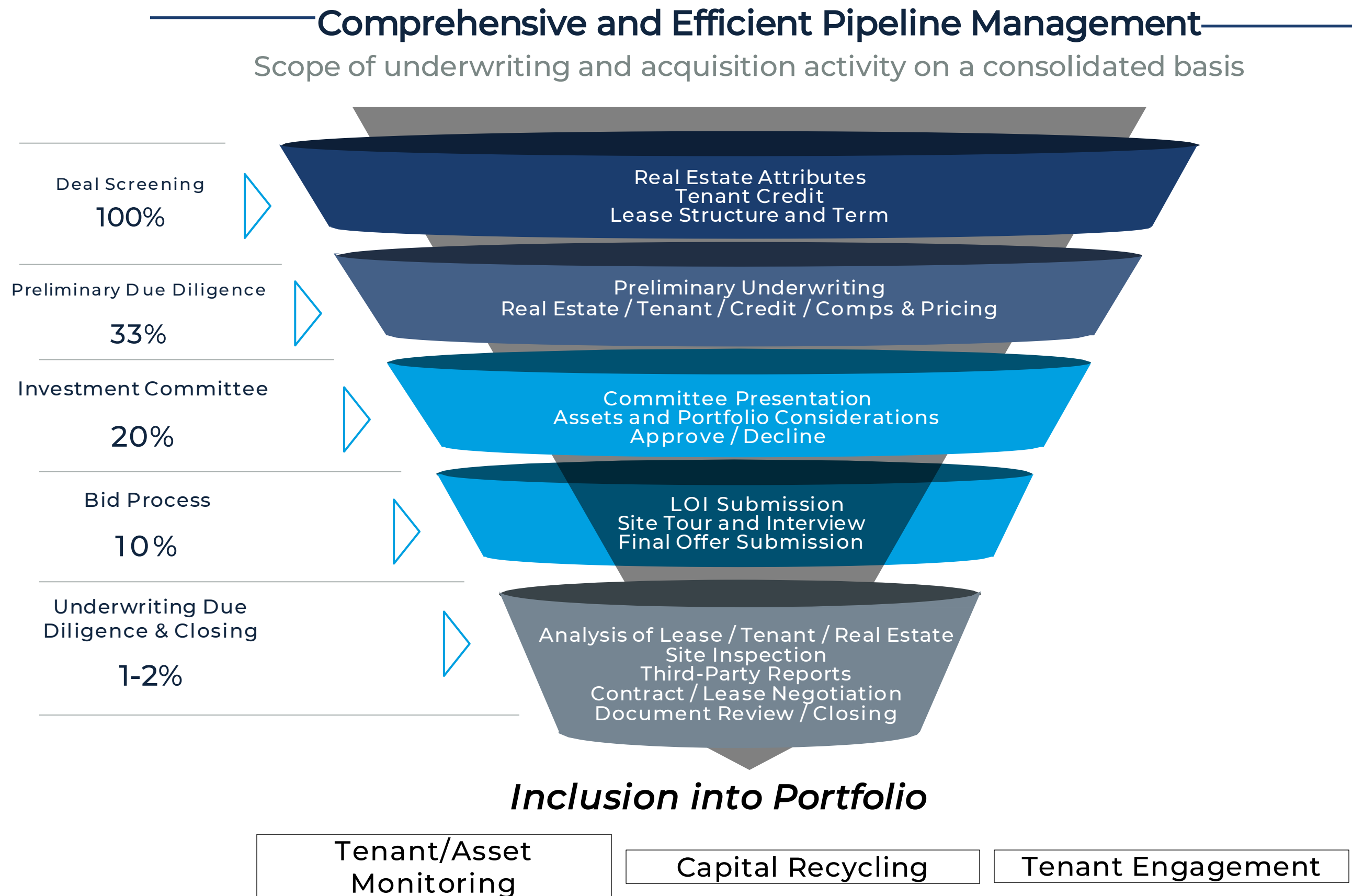


The FSX Due Diligence Framework





DUE DILIGENCE THAT BEGINS BEFORE ACQUISITION





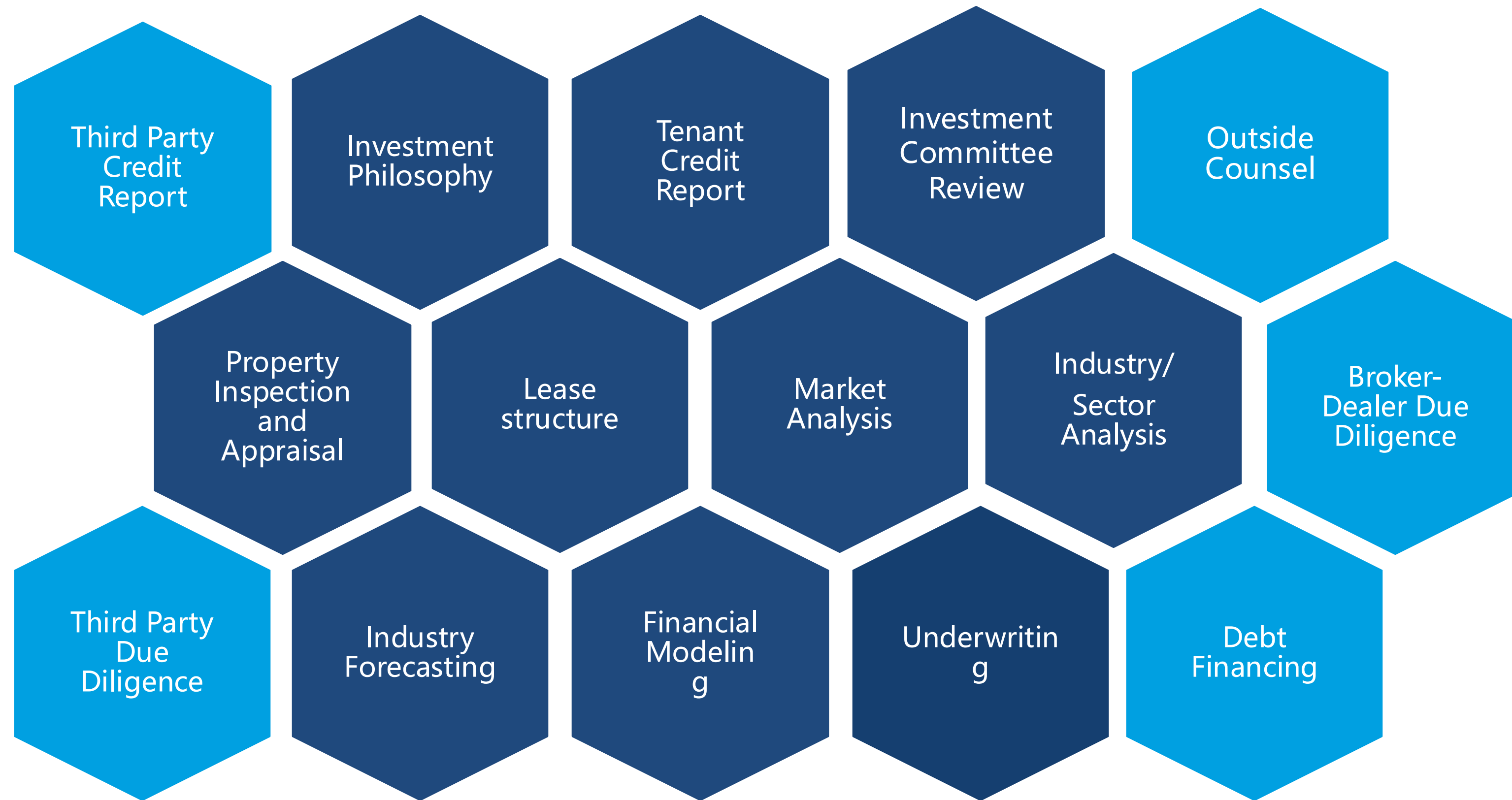
DILIGENCE IN ACQUISITIONS

● Asset Classes:	Targeting Industrial, Medical and Retail properties throughout the US market
● Deal Size:	\$10-\$200M for individual properties and \$100M for portfolio acquisitions
● Lease Term:	10+ years remaining on the primary term with 2.5%+ annual rental increases. Portfolio WALT* of 10 years +
● Credits:	Investment grade and strong, sub-investment grade Tenants with a minimum EBITDA of \$50M
● Lease Structure:	NNN and NN with minimum Landlord responsibility
● Pricing:	For Q2 2025, FSX is solving for a 5%+ coupon to DST investor. Translates to an acquisition cap rate in low 6% to 7+% range

* Weighted average lease term

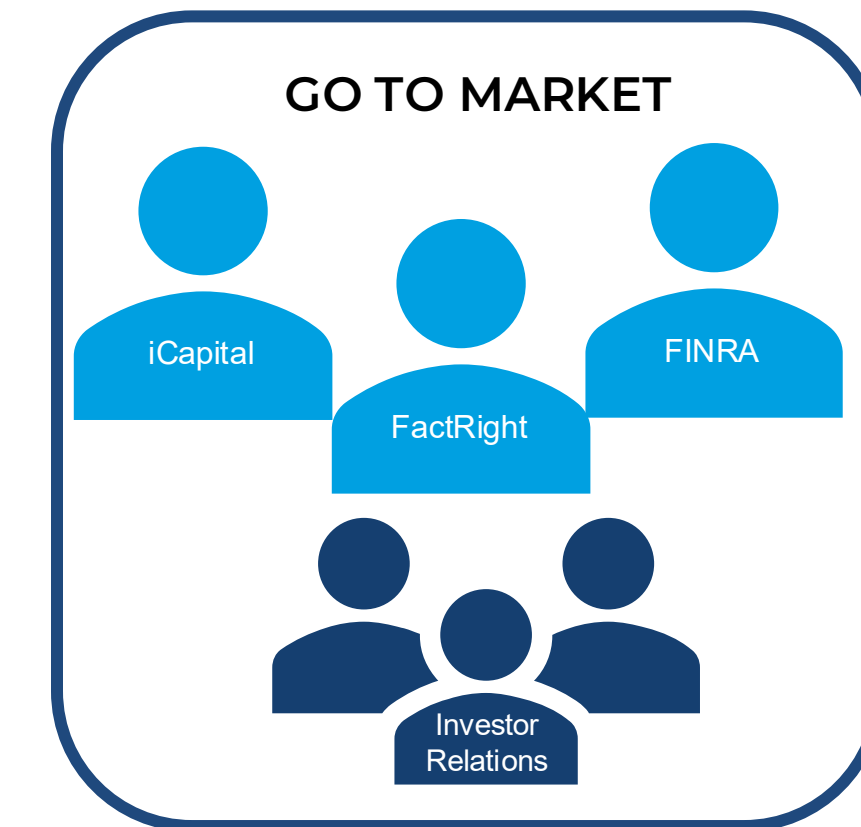
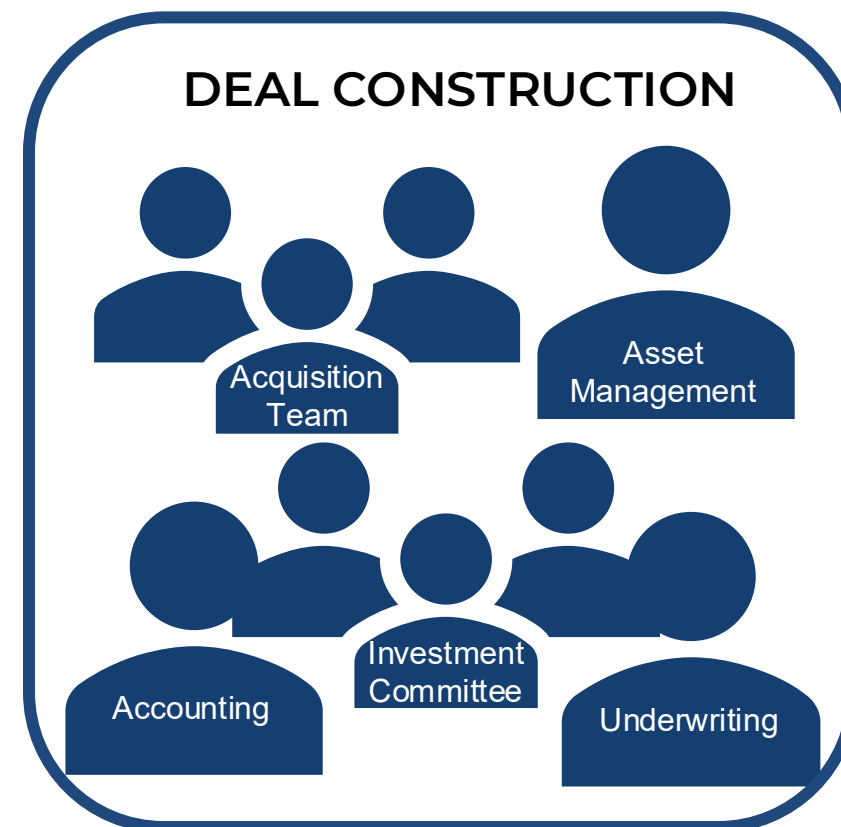
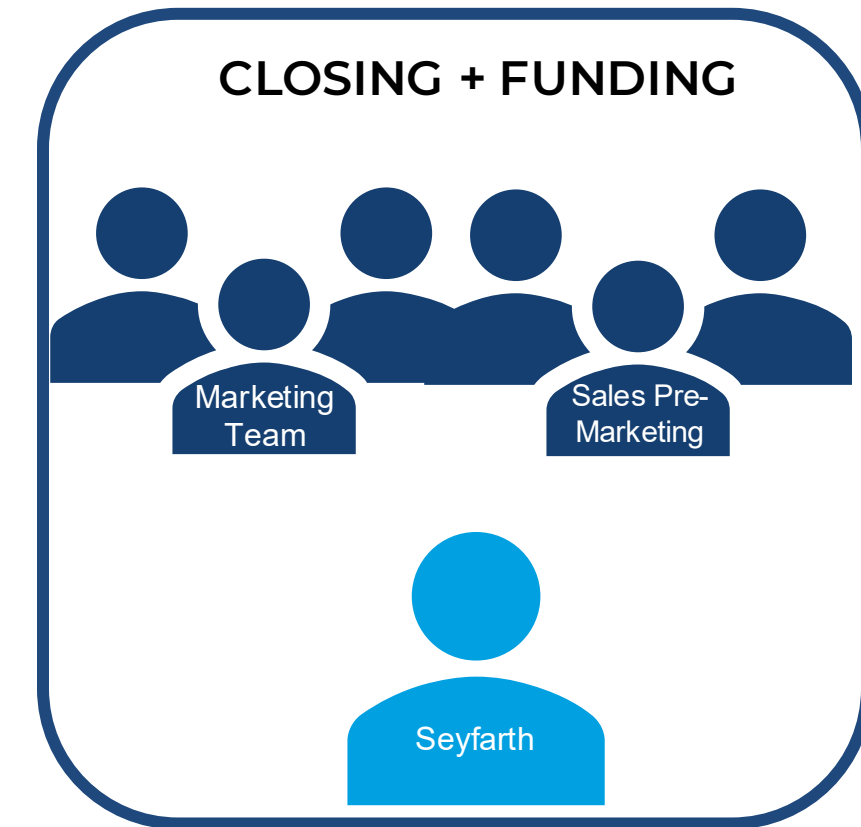
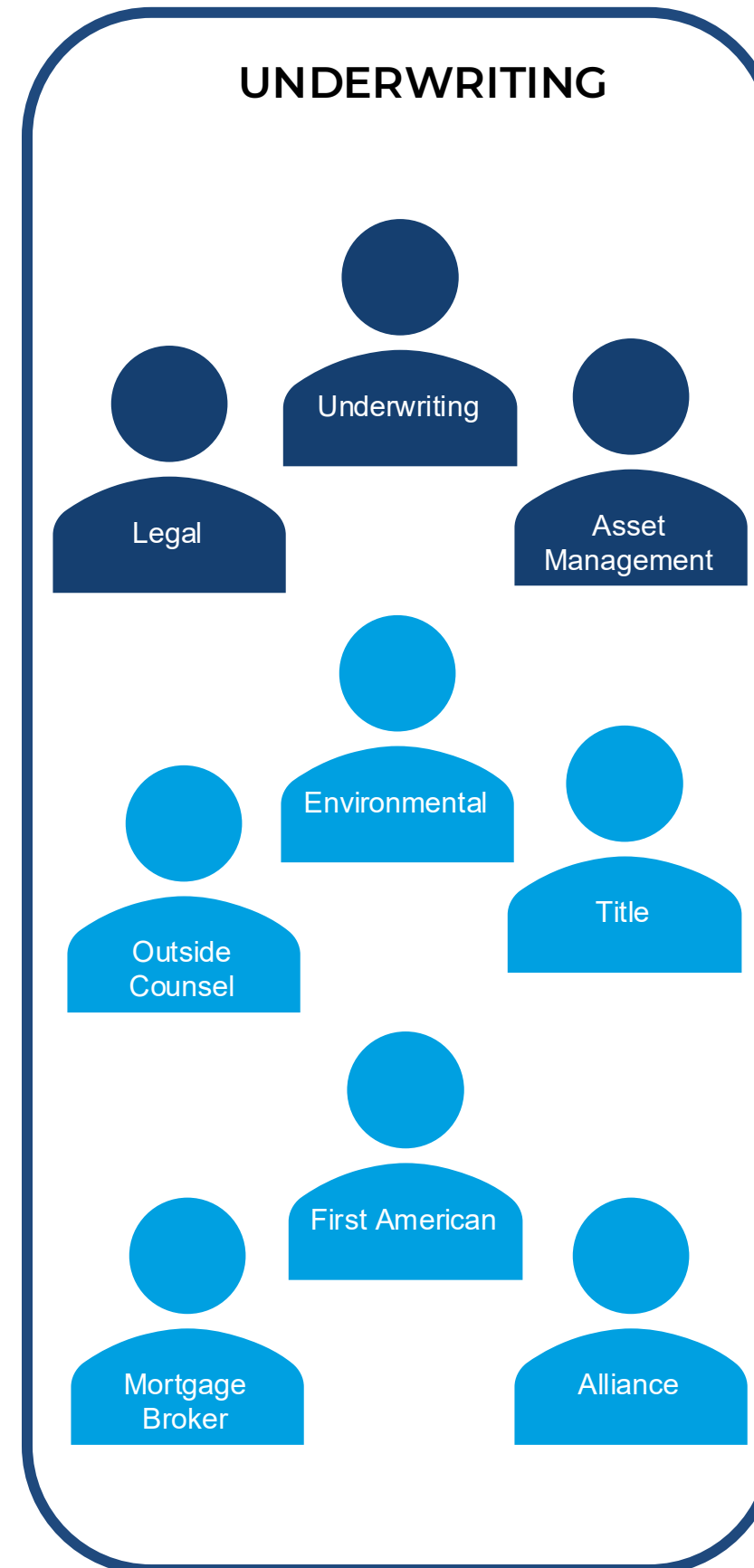
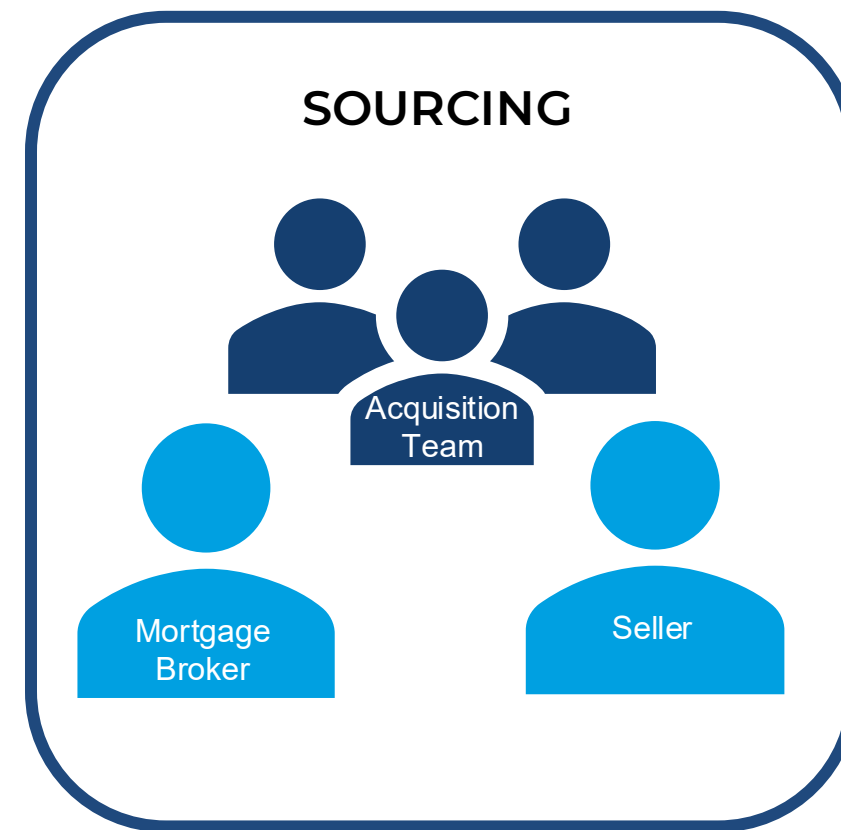


BUILDING BLOCKS OF DUE DILIGENCE



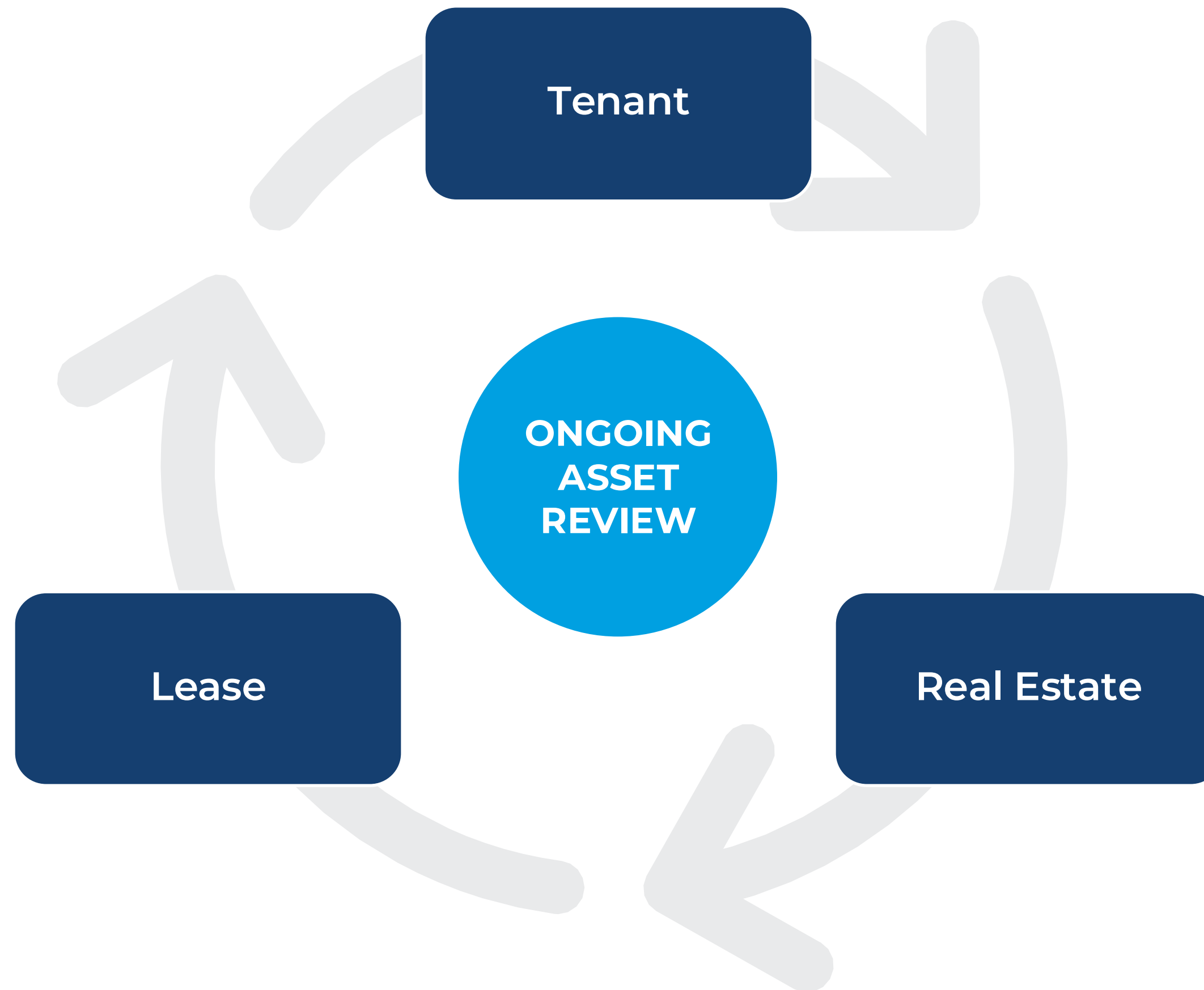


INDUSTRIAL 34





CONTINUITY OF DUE DILIGENCE



Non-Traded REITs as a DST Sponsor



Andrew Rosivach, *Managing Director, Wolfe Research*



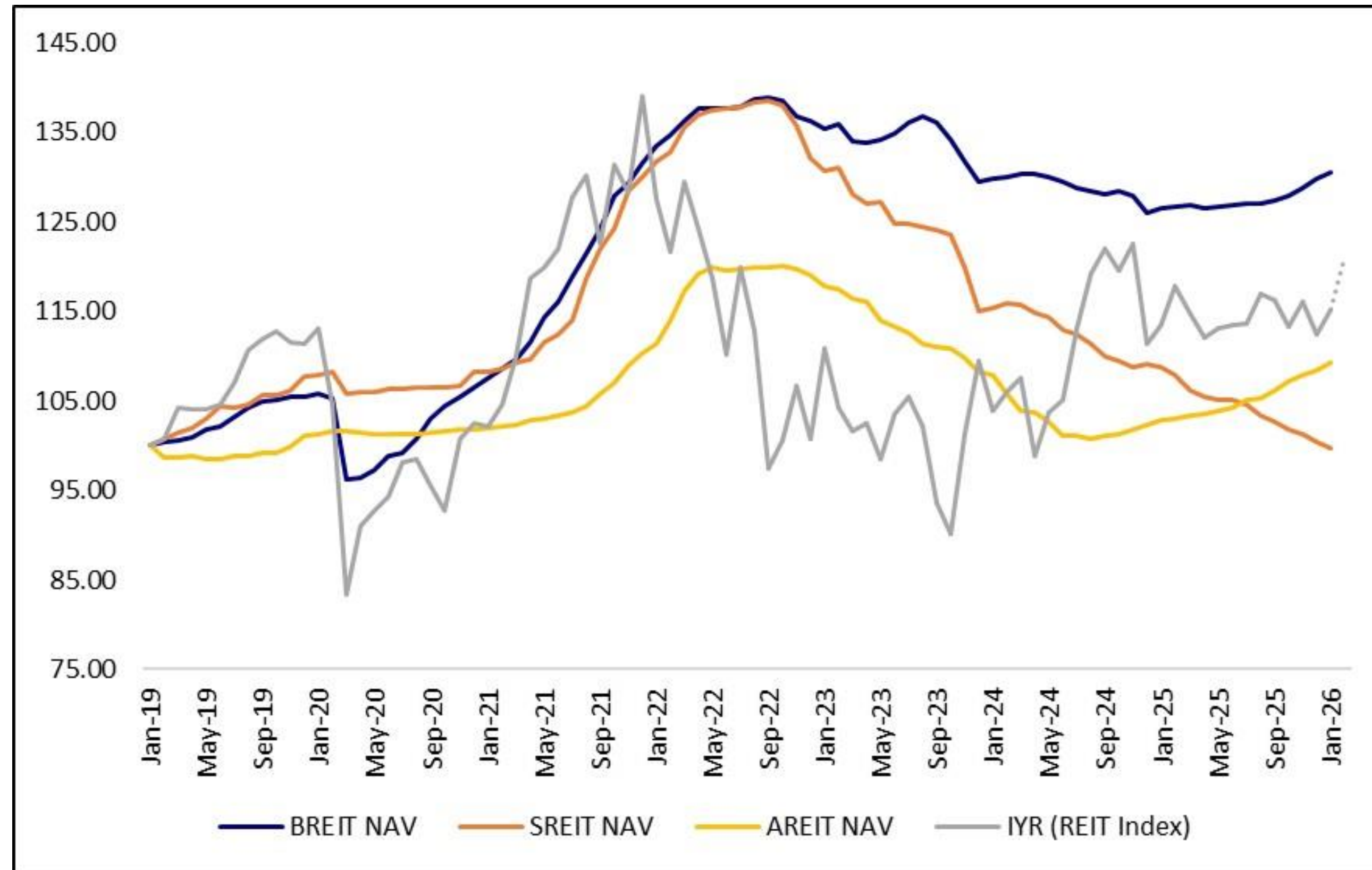
Mr. Rosivach is a Managing Director and head of Wolfe Research's REIT team, having joined the firm in February 2021. In 2025, Mr. Rosivach ranked 2nd in Extel's All-America Research Team poll. Prior to Wolfe Research, Mr. Rosivach was the Chief Credit Officer at STORE Capital. Previously, he covered REITs for 20 years, most recently as a Managing Director at Goldman Sachs. While at Goldman Sachs, Mr. Rosivach was a leading analyst in the firm's internal client vote poll. Mr. Rosivach graduated from Yale University with degrees in Economics and History, with a magna cum laude distinction in both majors, and is a CFA® charter holder.



NAV VERSUS REITS

BREIT/AREIT NAVs' Upward Trend Continues, Contrasting SREIT

Time series of REIT index (IYR) to BREIT, SREIT and AREIT NAV (January 31 2019 =100)

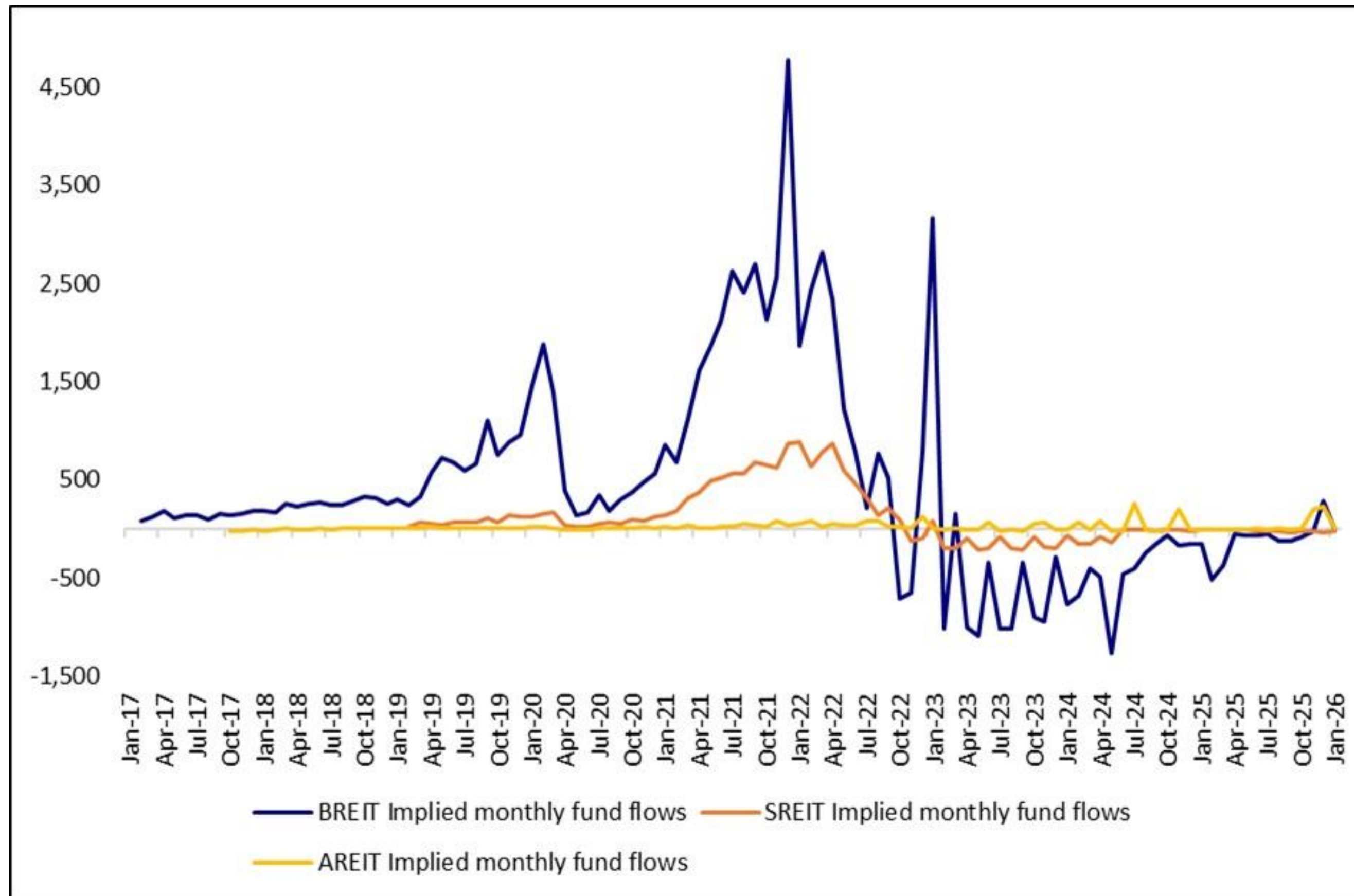


Source: Wolfe Research, Company Filings, FactSet Feb-26 IYR Performance taken as of 2/17



FUND FLOWS

BREIT Saw A Slight Reversal in Flows Trend after Net Inflows for the First Time in 2 Years in December
Implied monthly fund flows (in \$ mm)



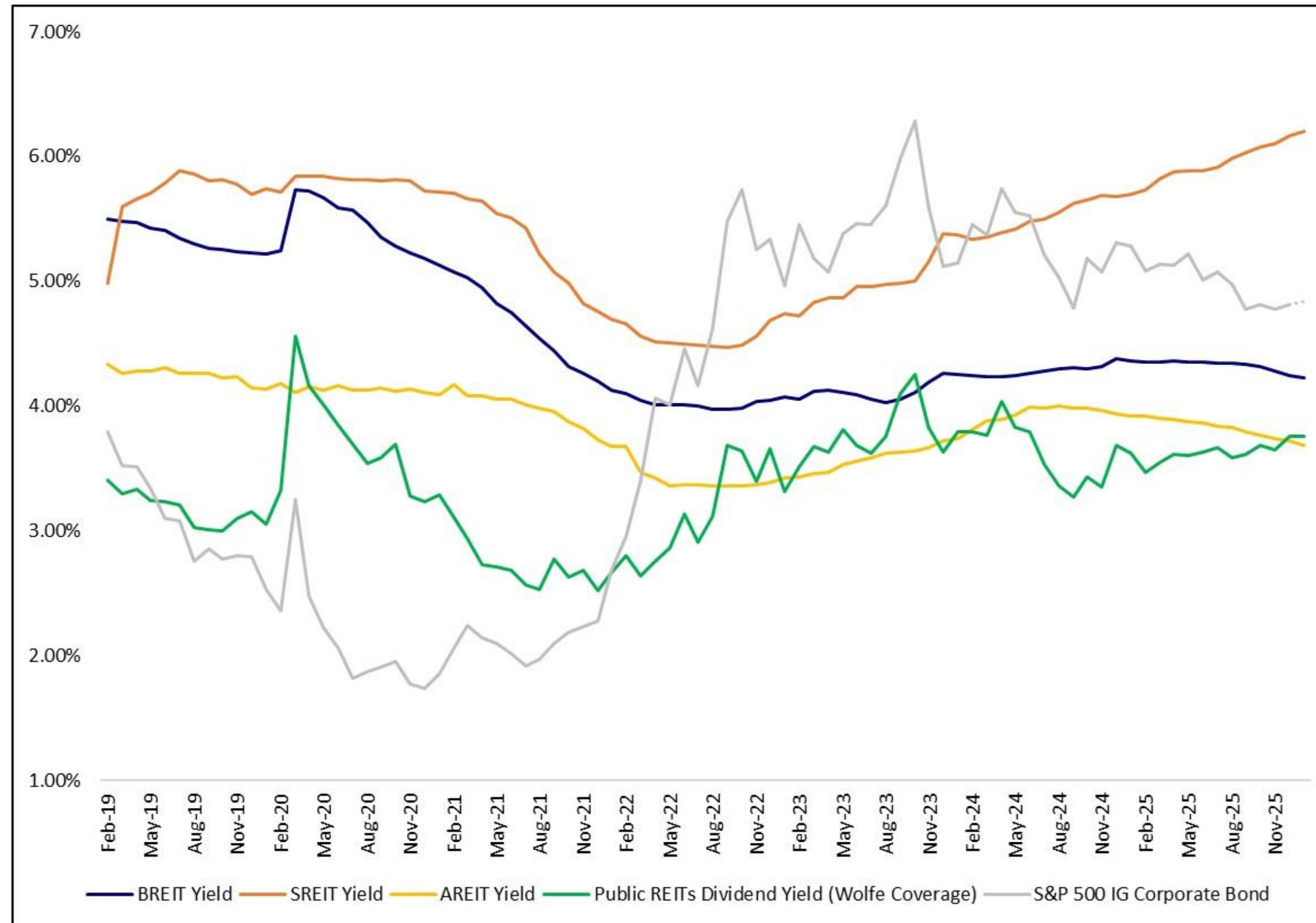
Source: Wolfe Research, Company Filings



YIELD

BREIT and SREIT Yields Remain Above Wolfe's Public REITs Coverage Average Yield

Corporate bond index yield and Wolfe's public REIT coverage yield versus annualized non-traded REIT yield

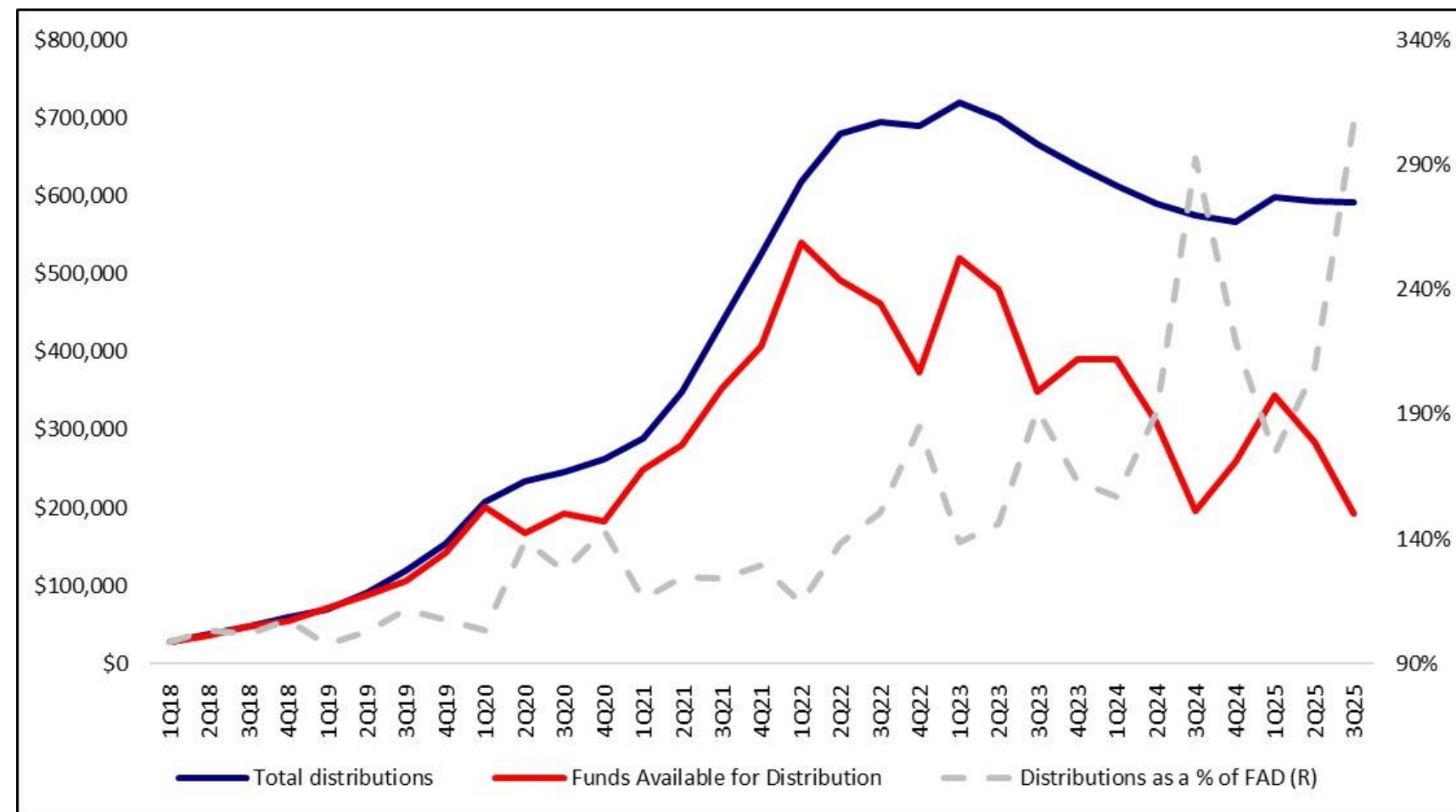


Source: Wolfe Research, Company Filings, FactSet Feb-26 Corporate Bond Yield taken as of 2/17



DIVIDEND COVERAGE

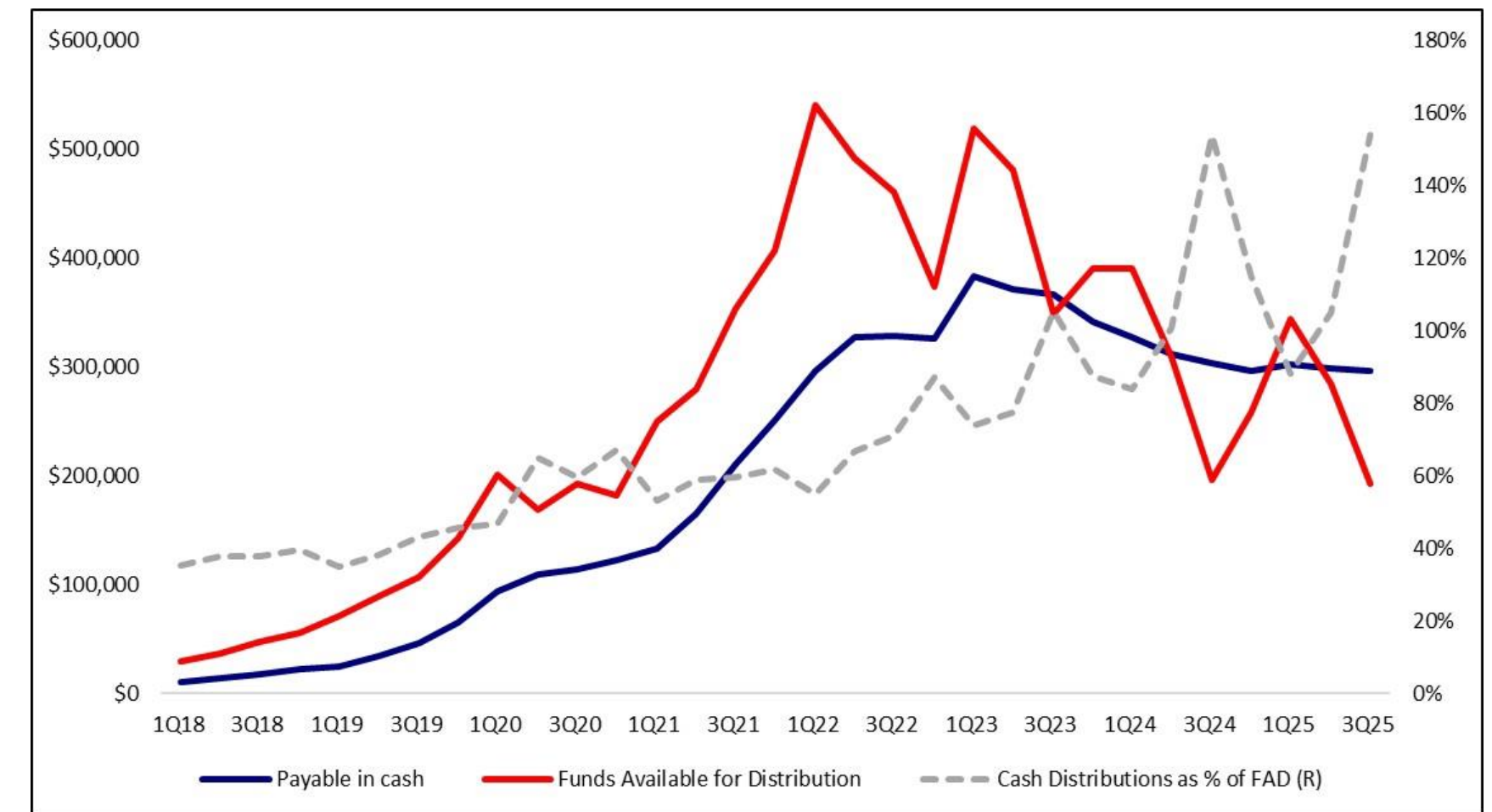
BREIT's Distributions as a Proportion of Funds Available for Distribution Reached Nearly 3x BREIT's total distribution and Funds available for distribution



Source: Wolfe Research, Non-Traded REIT Report November 2025 Company Filings

Distribution Paid in Cash Meaningfully Exceeded FAD to Record Levels in 3Q

Cash Distributions as % of Funds Available for Distribution



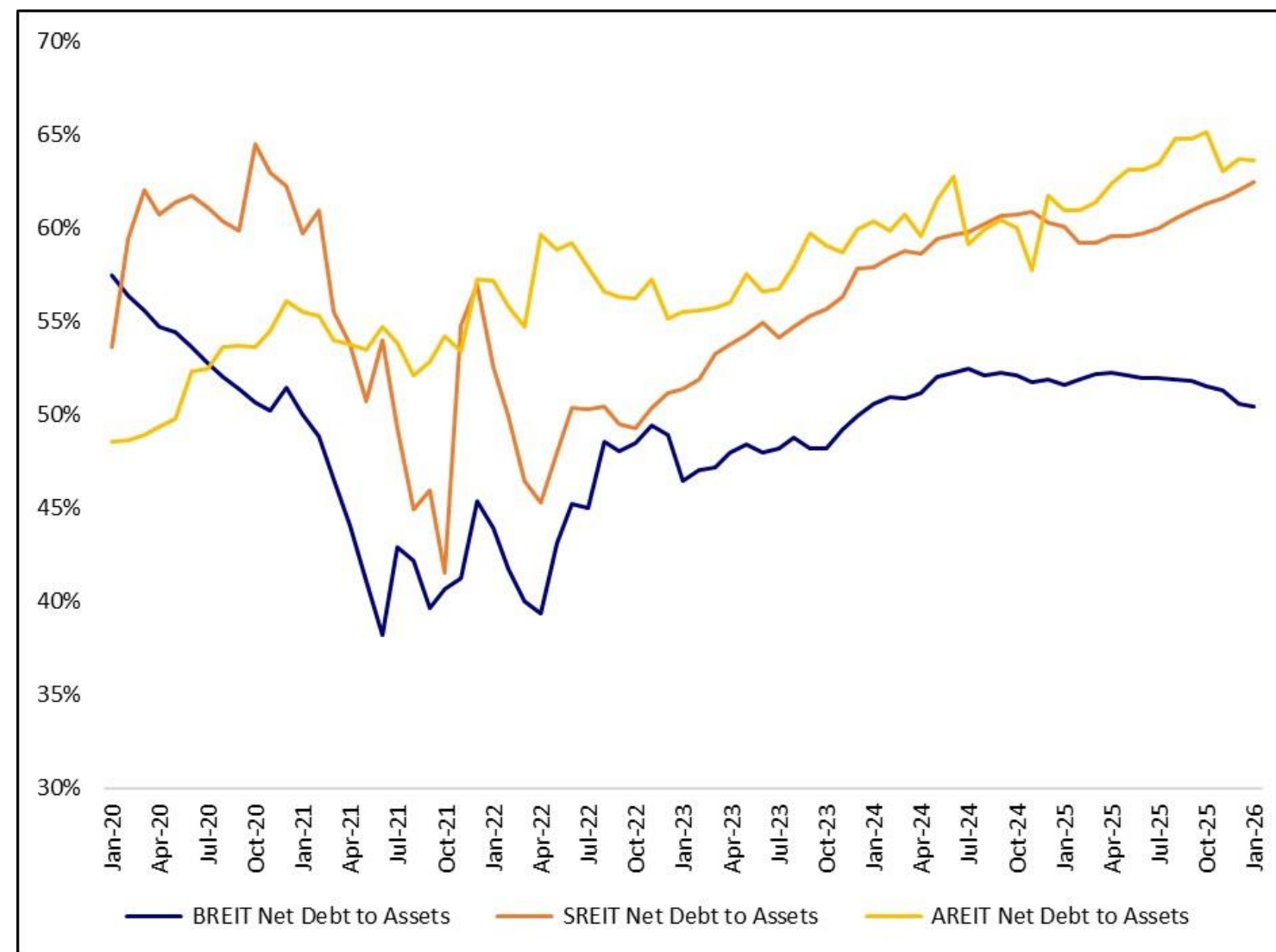
Source: Wolfe Research, Non-Traded REIT Report November 2025 Company Filings



BALANCE SHEET

Leverage Went Down Month over Month for BREIT

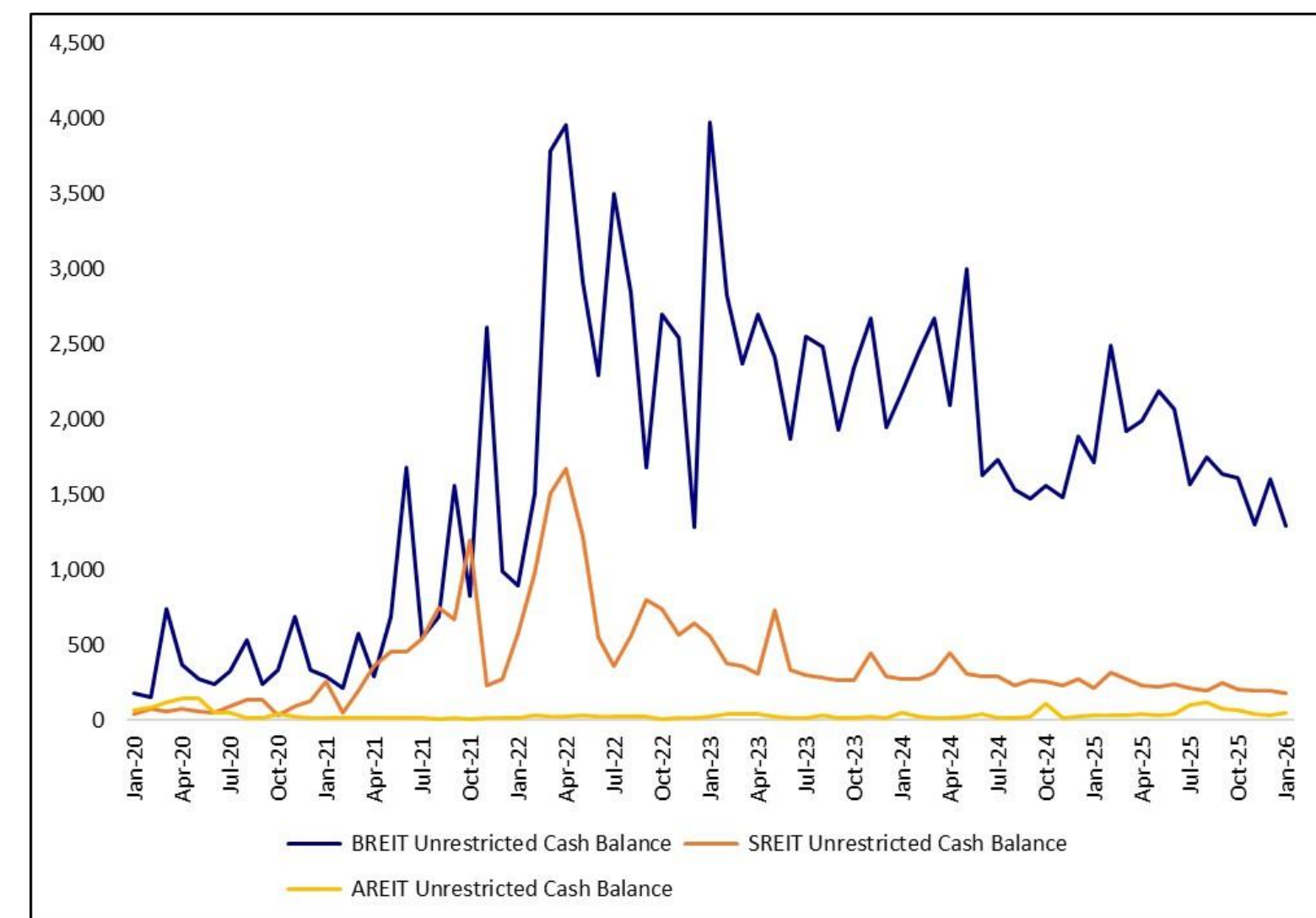
Time Series of Net Debt to Total Assets for the Non-Traded REITs



Source: Wolfe Research Non-Traded REIT Report December 2025, Company Filings

Cash Balance Increased for BREIT in January

Time Series of unrestricted cash balance (in \$ mm) for the Non-Traded REITs



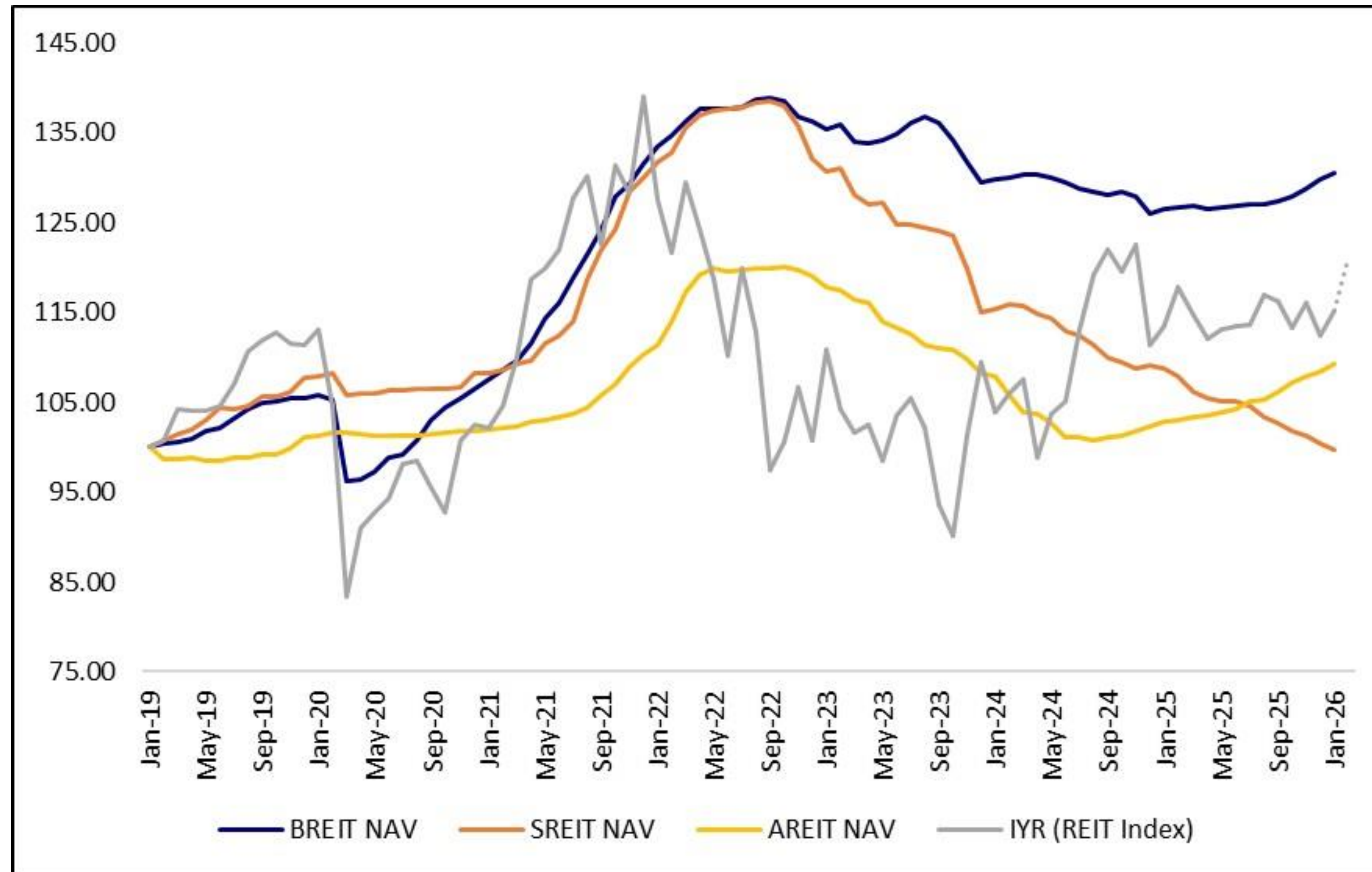
Source: Wolfe Research Non-Traded REIT Report, Company Filings



MARKET CORRELATION

BREIT/AREIT NAVs' Upward Trend Continues, Contrasting SREIT

Time series of REIT index (IYR) to BREIT, SREIT and AREIT NAV (January 31 2019 =100)



Source: Wolfe Research, Company Filings, FactSet Feb-26 IYR Performance taken as of 2/17

The 1031 Academy: Educational Resources for Firms and Teams





What are you hearing from your team about gaps in education and resources for 1031 exchanges and DSTs?



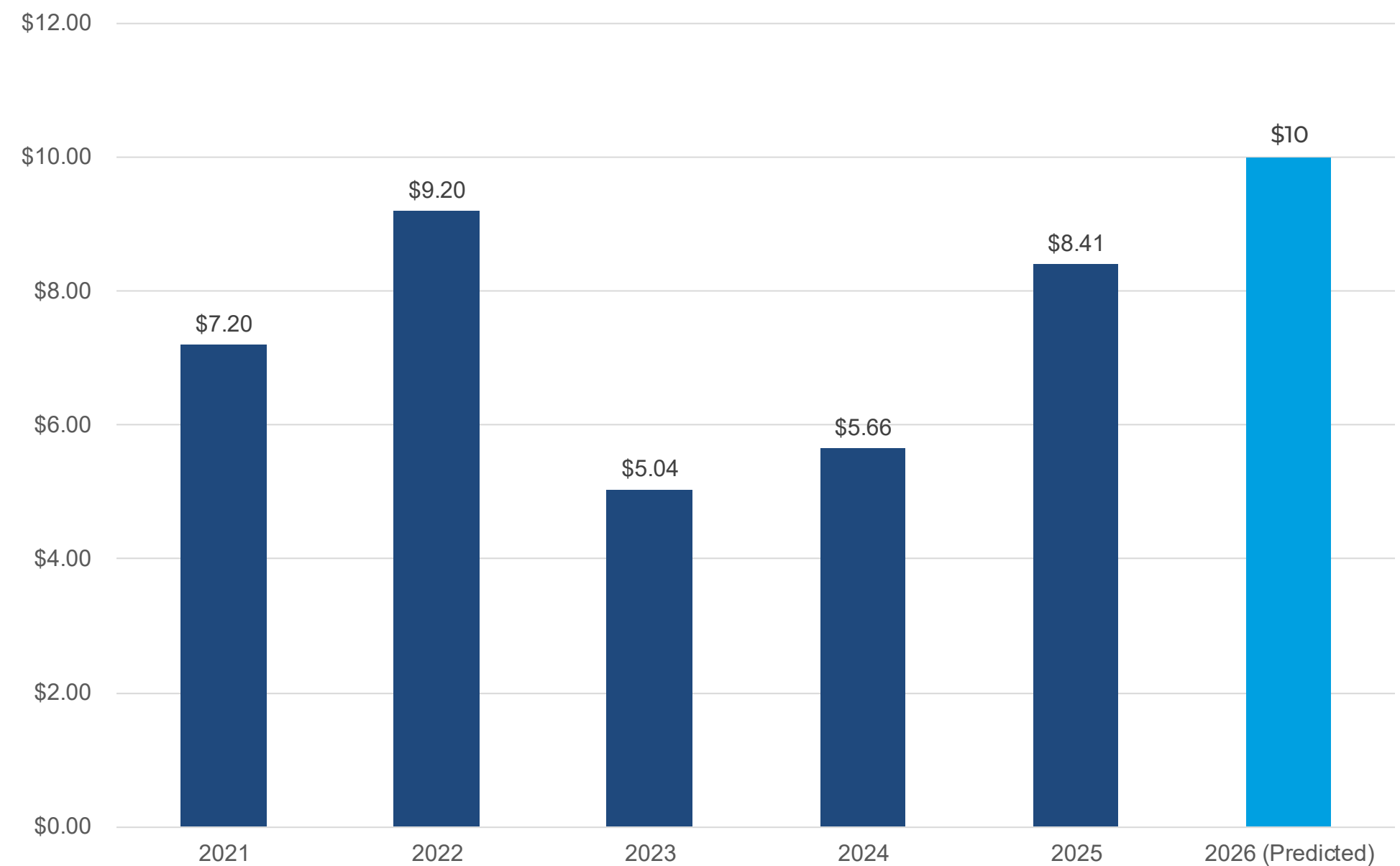
WHY YOUR TEAM NEEDS 1031 EDUCATION

62% of Financial advisors view advising clients on investment property as a key differentiator, yet only 39% are actively advising on investment properties

Real estate assets alone could account for roughly **\$18 – \$25+ trillion** of generational transfer from Baby Boomers to their heirs in coming decades

1031 Exchanges are a powerful tax-deferral tool for real estate investors but are largely underutilized

DST Equity Raised (in billions)



Source: Mountain Dell Consulting



1031 ACADEMY EDUCATION OFFERINGS



1031 Basics Series

Six core topics to introduce financial professionals to 1031 Exchanges



1031 Academy Courses

In-depth courses customized for your team or office to gain a deeper understanding of 1031 Exchanges



Timely Digital Content

Short social media videos and blog posts covering timely market and industry topics



Webinar Series

Live and on-demand fireside chats to cover market opportunities and industry trends



IRC §1031

Section 1031(a)(1) provides:

“No gain or loss shall be recognized on the exchange of **real property** held for productive use in or a trade or business or for investment if such **real property** is exchanged solely for **real property** of like-kind which is to be held for productive use in a trade or business or for investment.”

Note that Section 1031 provides for deferral of taxes, not complete elimination.





THE VALUE OF 1031 EXCHANGES

A 1031 Exchange allows the property owner to potentially defer four levels of taxation:

- Federal Capital Gain (15% to 20%)
- Tax on depreciation recapture (25%)
- State income taxes (up to 13.3%), if applicable
- Net Investment Income Tax (NIIT; 3.8%), if applicable





LONG-TERM CAPITAL GAINS RATES

2025 Long-Term Capital Gains Tax Brackets

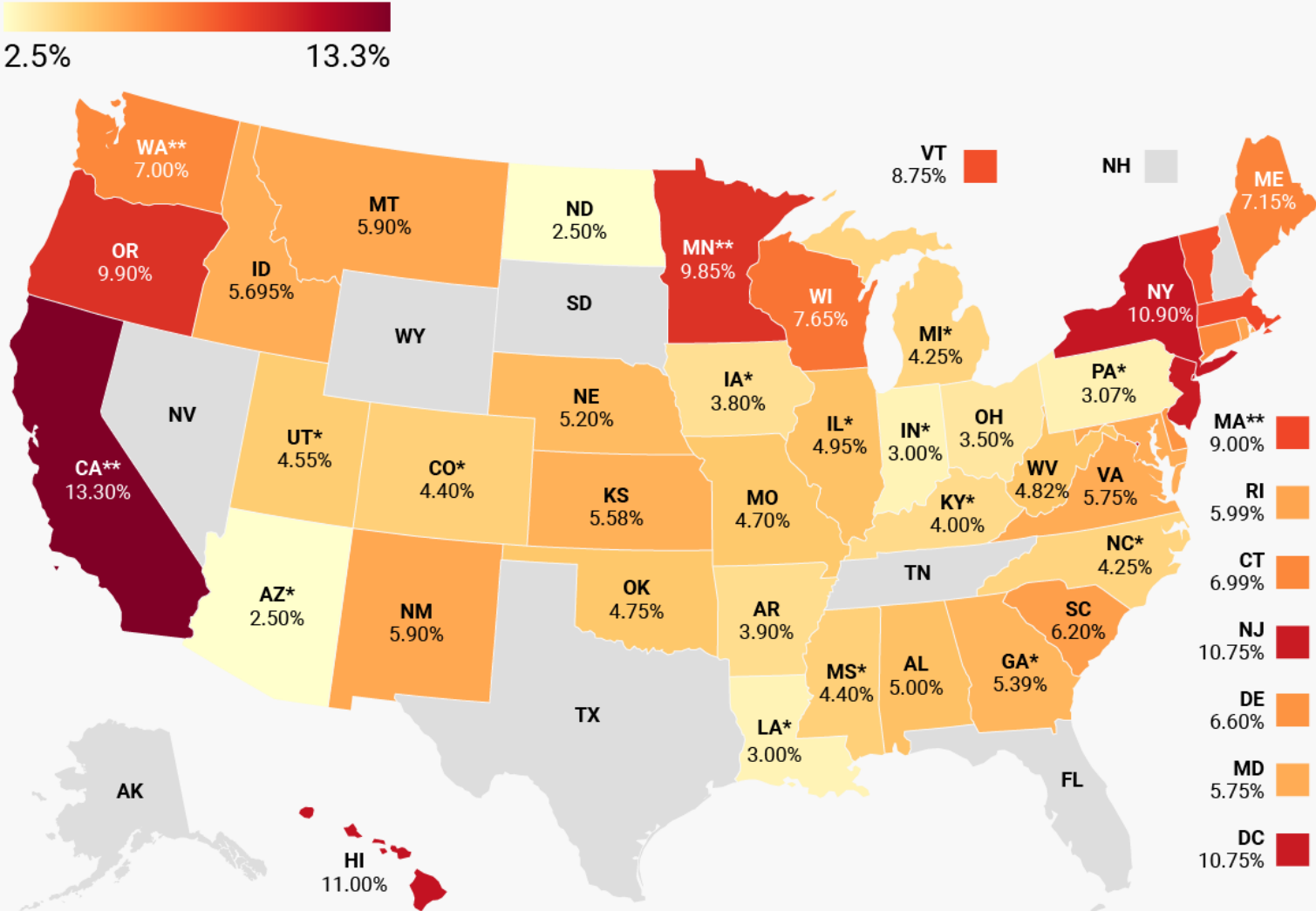


TAX BRACKET/RATE	SINGLE	MARRIED FILING JOINTLY	HEAD OF HOUSEHOLD
0%	\$0 - \$48,350	\$0 - \$96,700	\$0 - \$64,750
15%	\$48,351 - \$533,400	\$96,701 - \$600,050	\$64,701 - \$566,700
20%	\$533,401+	\$600,051+	\$566,701+



TAX RATES BY STATE

Top Marginal State Individual Income Tax Rates (as of January 1, 2025)



Note: Map shows top marginal rates: the maximum statutory rate in each state. This map does not show effective tax rates, which would include the effects of various tax preferences. Local income taxes are not included.

(*) State has a flat income tax.

(**) Washington's 7% rate only applies to high earners' capital gains income. Top rates exclude non-UI payroll taxes in CA (1.1%), MA (0.46%), and WA (0.58%), and a 1% high earners' capital gains surtax in MN.

Sources: Tax Foundation; state tax statutes, forms, and instructions; Bloomberg Tax.



- Federal Tax 20%
- CA State Tax 13.3%
- NIIT 3.8%
- Combined 37.1%

- PLUS Depreciation Recapture

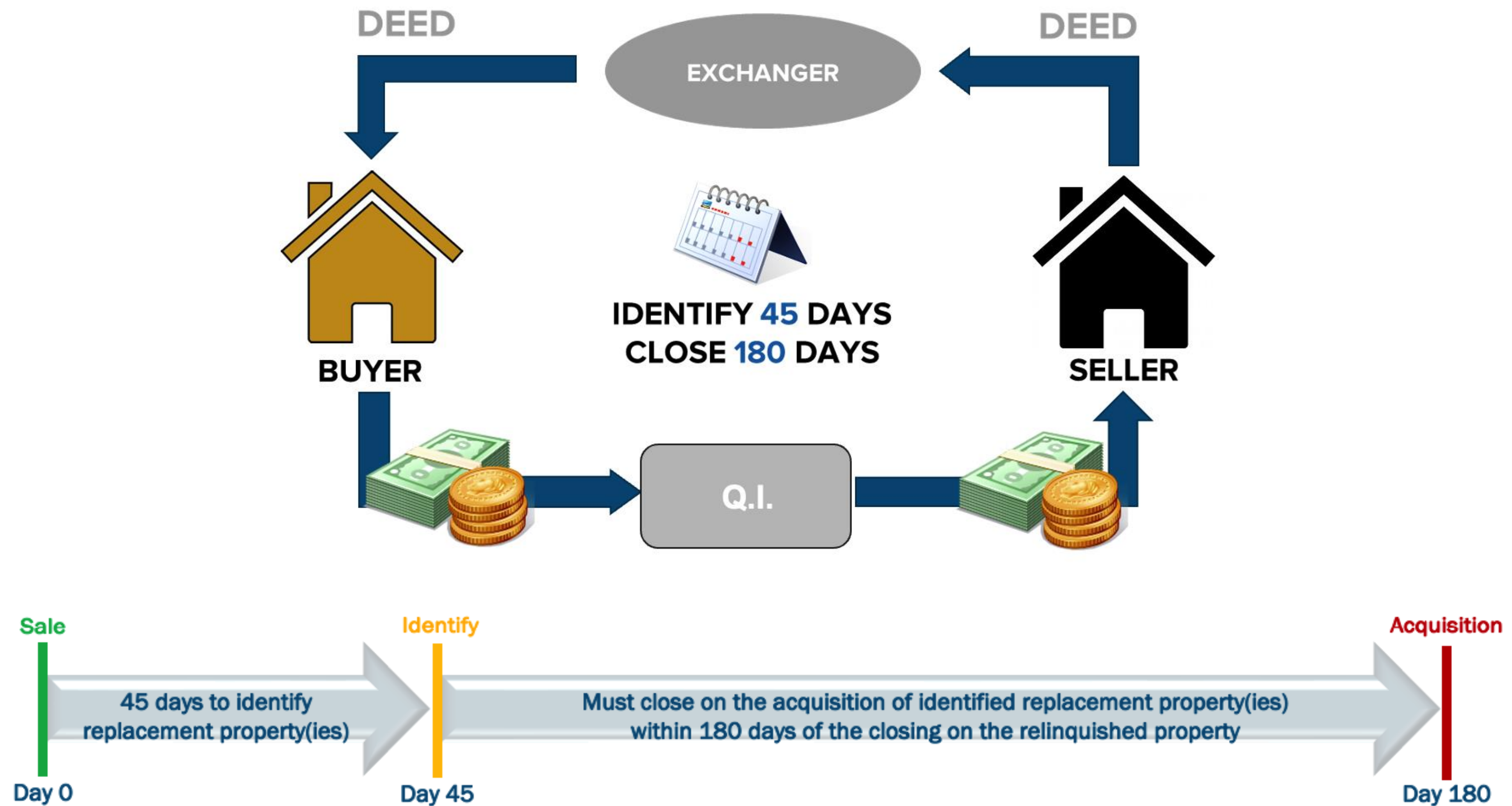


SALE VS EXCHANGE

SALE		EXCHANGE	
Sale Price	\$900,000	Sale Price	\$900,000
Expenses	- \$80,000	Expenses	- \$80,000
Adjusted Basis	- \$220,000		
Taxable Gain	\$600,000		
Net After Tax Proceeds (\$820,000 – 200,000 taxes)	\$620,000	Gross Proceeds (1031 = tax deferral)	\$820,000



THE PROCESS





WHAT IS LIKE-KIND?

Real property held for business, trade, or investment

Residential

- Single-Family
- Duplexes
- Multi-Family



Industrial

- Factories
- Data Centers
- Warehouses
- Solar / Wind Farms



Commercial

- Office
- Medical
- Retail

Agricultural

- Pasture Land
- Timber Land
- Farms

All business or investment real estate is like-kind



DELAYED EXCHANGE – TIME LIMITS

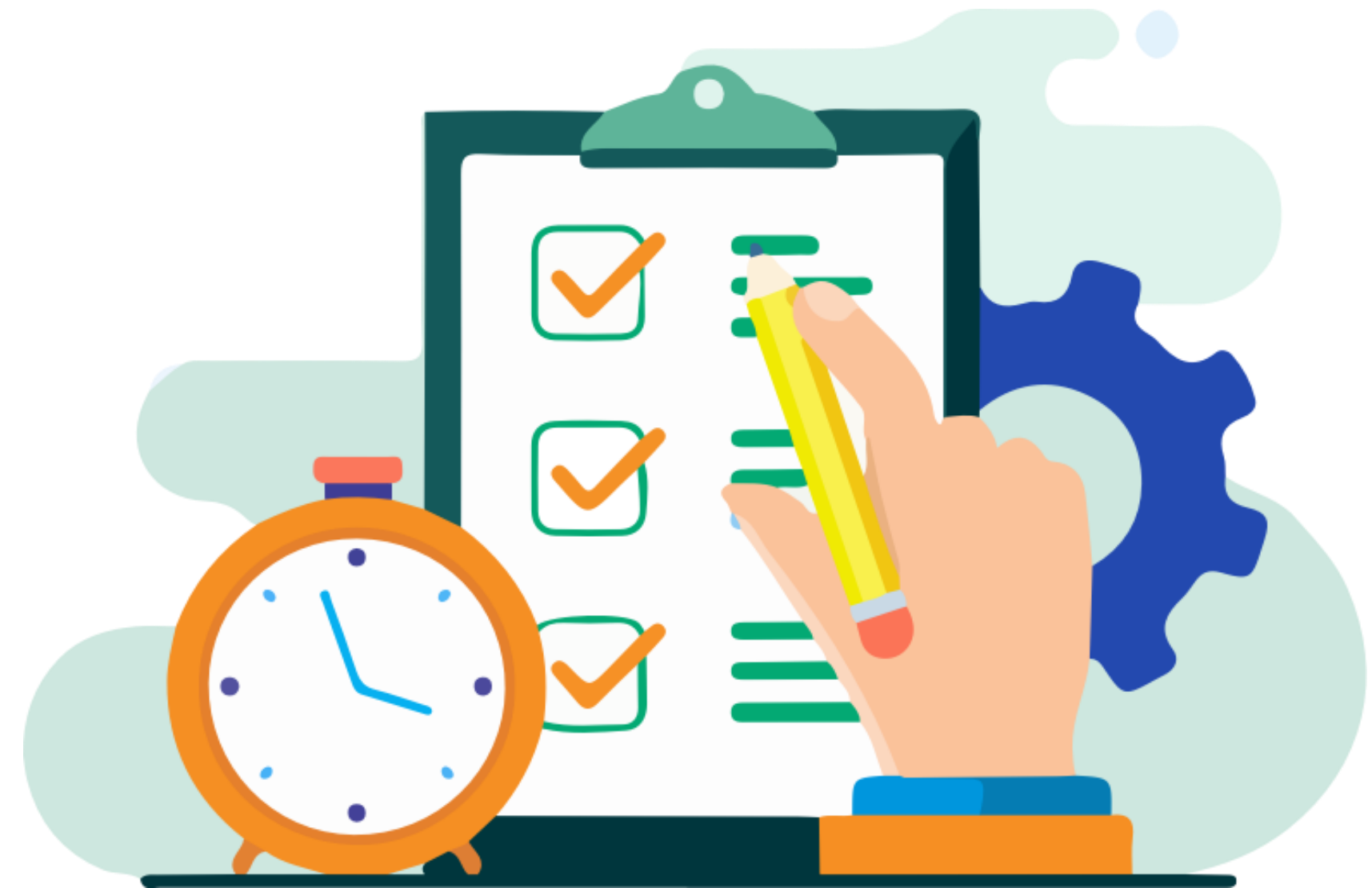
- 1984 Congress amended Section 1031
 - 45-day identification period
 - 180-day exchange period runs concurrently
 - Or due date of tax return, whichever is earlier
 - Calendar days, not business days
 - No extensions
- Exchange starts on date of recording, or when burdens and benefits of ownership of relinquished property are transferred, whichever is first





IDENTIFICATION REQUIREMENTS

- Signed, and in writing
- Delivered
 - QI or seller of replacement property
- Unambiguously described
 - Street address
 - Legal description
 - Distinguishable name (e.g., Madison Square Garden; Willis Tower; etc.)
- May be revoked or amended, with same formality as above





IDENTIFICATION RULES



3

Property Rule

Up to 3 properties of any value

200%

Rule

Any number of properties (greater than three) so long as the value does not exceed 200% of the relinquished properties

95%

Rule

Exchanger violated first two rules, therefore must acquire at least 95% of the value of all properties identified



SECTION 1031 IN A NUTSHELL

- To obtain **complete deferral of capital gains taxes**, the taxpayer should:
 - Receive **nothing except like-kind** property
 - Adhere to the 45-day and 180-day time limits
 - Replacement property must be **equal or greater in value** to the relinquished property
 - Must have **equal or greater equity** in the replacement property
 - Must have **replace the debt** on the replacement property
 - Taxpayer must avoid **constructive receipt** of exchange proceeds
 - Use a **qualified intermediary (QI)**





1031 ACADEMY COURSES

1031 Exchange Concepts

Introduction to the basics of 1031 exchanges including time restrictions, like-kind, and more.

Intermediate 1031 Exchanges

Explore related party issues, reverse exchanges, and alternative replacement property options.

Advanced 1031 Exchanges

Review of intermediate topics, and includes (G)(6) restrictions, partnership issues, easements, and other complex issues.

Grow Your Business Through 1031 Exchanges

How to educate your clients and include 1031 exchanges in their portfolios to enhance their tax-deferred investment strategy.

Bespoke 1031 Exchanges

A custom course tailored to your team or firm and their educational needs.

Combine multiple courses for a half-day Boot Camp



1031 BASICS SERIES

FOUR SPRINGS
TEN31 EXCHANGE

WHY CONSIDER A 1031 EXCHANGE
FOR MYSELF OR MY CLIENT?

Did you know any investor selling non-owner occupied property held for business or investment purposes is eligible for a 1031 exchange under IRS rules? This includes most rental properties, commercial real estate, and even raw land.

What is a 1031 Exchange?

A 1031 real estate exchange, under Section 1031 of the U.S. Internal Revenue Code, allows investors to defer capital gains and other applicable taxes when exchanging like-kind properties. This enables reinvestment of the full sale value into new properties, optimizing growth with your investment.

Potential Advantages for Investors

- Tax Deferral: Potential savings up to 40% on investment property, depending on tax bracket.
- Enhanced Purchasing Power: More capital to acquire additional properties.
- Improved Cash Flow Management: Retain cash flow by paying taxes upfront.
- Portfolio Diversification: Spread investments across different markets or sectors.
- Simplification: Consolidate multiple properties into one for easier management.
- Potential for Higher Appreciation: Upgrade to higher-value properties for growth potential.
- Independence: Move away from shared ownership for full control.
- Estate Planning: Strategically position assets for the next generation.

Ready to learn more? Discover how a 1031 exchange can maximize investment potential while deferring taxes. Start the conversation.

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Phone: 732-749-7344 | Website: www.fscap.net
Address: 3349A State Route 138, Allaire Corporate Center, Wall, NJ 07719

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UNDERSTANDING 1031 EXCHANGES
AND REPLACEMENT PROPERTIES

Did You Know? Over 90% of 1031 exchanges are delayed exchanges, giving investors up to 180 days to acquire a replacement property while deferring capital gains taxes.

The IRS recognizes several variations of a 1031 exchange, each offering unique benefits and timelines:

- **Simultaneous Exchange:** Old and new properties close on the same day.
- **Delayed Exchange:** The most common format - sell first, buy later within 180 days.
- **Reverse Exchange:** Acquire the new property before selling the old one.
- **Improvement Exchange:** Use exchange funds to improve the replacement property within 180 days.

What Are Replacement Properties?

When you sell an investment property through a 1031 exchange, IRS rules require you to reinvest in "like-kind" property for investment or business use. This can include raw land, or fractional ownership property and exchange for something of equal or greater value. A valuable tool for diversifying your portfolio.

Common Replacement Properties:

- Triple-Net Leased Properties
- Delaware Statutory Trusts (DSTs)
- Commercial Assets
- Multifamily Apartments

Why It Matters: Choosing the right replacement property is crucial to the success of your exchange. It allows you to diversify your portfolio, defer taxes, and continue growing your wealth.

Ready to Explore Your Options? Contact us today to learn more about your investment goals.

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HOW TO START A
1031 EXCHANGE

Did You Know? Over 60% of real estate investors fail to take advantage of tax-deferral opportunities like 1031 exchanges - often because they don't know how to start.

Why Start Now?

A 1031 Exchange is a strategic move for investors with appreciated investment property who are aiming to defer taxes and optimize assets under Section 1031 of the Internal Revenue Code.

Steps to Begin Your Exchange

- **Engage a Qualified Intermediary (QI):** You cannot have a valid 1031 exchange without a QI. They ensure the exchange meets IRS standards and coordinate with other professionals for proper transfer of properties.
- **Structure the Exchange:** Determine the type of 1031 exchange is taking place so the QI ensures compliance with IRS and state requirements, helping you maximize your investment strategy.
- **Prepare Documentation:** The QI manage all paperwork in accordance with the type of 1031 exchange and ensure all deadlines are met to safeguard your exchange.
- **Safeguard Proceeds:** The proceeds of the sale must be held in a secure account until the replacement property is acquired. The QI ensures funds are properly managed throughout the process.
- **Continuous Monitoring and Advice:** Beyond the exchange, ongoing guidance to ensure compliance with IRS and state requirements, identifying key dates like the 45-day identification period, and ensuring completion of the exchange process.

Ready to Explore Your Options? It's never too late to start a potential 1031 exchange.

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NAVIGATING THE EXCHANGE
PROCESS

Did You Know? An estimated 8-10% of 1031 exchanges fail - often due to missed deadlines or mishandled funds. Without a Qualified Intermediary, your exchange is automatically disqualified, triggering immediate capital gains taxes.

Why The Process Matters: Even a small misstep, such as mishandling funds or missing IRS deadlines, can invalidate your exchange and eliminate the tax-deferral benefits that make this strategy so powerful.

Key Requirements for Compliance

- **Consistency in Tax Identity:** The same tax entity must acquire the replacement property.
- **Use of Disregarded Entities:** Structures like Delaware Statutory Trusts (DSTs) help maintain tax ownership options.
- **Qualified Intermediary (QI) Requirement:** The QI has direct access to funds—a critical IRS requirement.
- **Property Requirements:** Both relinquished and replacement properties must be held for investment or business purposes.
- **Eligibility Criteria:** U.S. taxpayers—including individuals, corporations, trusts, and even foreign tax-exempt entities—must comply with U.S. tax obligations.

Why Engage a QI?

- Prevents constructive receipt of funds, which would trigger immediate taxes.
- Manages strict IRS timelines (45-day identification period, 180-day exchange period).
- Oversees documentation and compliance throughout the process.

Ready to safeguard your investment strategy? Engage a Qualified Intermediary for a seamless, compliant process.

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WHAT DOES A QI DO
AND WHY DO I NEED ONE?

Did You Know engaging a Qualified Intermediary (QI) is not optional - it's mandatory for compliance. The IRS requires that the taxpayer never directly receives sale proceeds. Without a QI, your 1031 exchange will be disqualified.

A Qualified Intermediary is your essential partner in a 1031 exchange. Here's why:

Key Compliance Requirement

- The taxpayer must never receive sale proceeds directly—critical for a valid 1031 exchange.

Role of the QI

- Acts as a neutral third party (also called an Accommodator) to facilitate the exchange.
- Structures the transaction and prepares essential documentation for relinquished and replacement properties.
- Manages the exchange account, oversees property identification, and wires funds for closing.

How the QI Operates

- Holds funds from the sale and transfers them for the purchase of replacement property, ensuring the taxpayer never touches the sale proceeds.
- **Core Activities:**
 - Acquires relinquished property from the taxpayer and holds the proceeds.
 - Acquires replacement property from the seller and transfers the funds to the QI.

Additional Responsibilities

- Coordinate with other professionals to maintain IRS compliance.
- Prepare all required documentation.
- Safeguard proceeds from the sale.
- Monitor deadlines and advise on compliance throughout the process.

Ready to start your 1031 exchange? Partner with a trusted QI to ensure compliance and protect your investment strategy.

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